

2021

SOLVENCY AND FINANCIAL CONDITION REPORT

→ GROUPE DES ASSURANCES DU CRÉDIT MUTUEL SA



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SOLVENCY AND FINANCIAL CONDITIONS REPORT

GROUPE DES ASSURANCES
DU CRÉDIT MUTUEL SA

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In accordance with Article 51 of Directive 2009/138/EC and Article 290 of Delegated Regulation (EU) 2015/35, GACM SA prepared a report on its solvency and financial position. This report follows the structure provided for in Annex XX of Delegated Regulation (EU) 2015/35 and presents in the appendices all the annual quantitative statements required by the regulatory texts.

This report covers important information on the business and profit (loss), governance system, risk profile, valuation for solvency purposes and capital management.

Unless indicated otherwise, the data in the report are presented in millions of euros.

The solvency and financial conditions report is available on the website of Assurances du Crédit Mutuel: <https://acm.fr>.

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Acronyms frequently used in this document:

ACPR: *Autorité de contrôle prudentiel et de résolution* (French Prudential Supervisory and Resolution Authority)

ALM: Asset & Liability Management

ANC: *Autorité des normes comptables* (French Accounting Standards Authority)

APR: Guaranteed Annual Percentage Rate

BCP: Business continuity plan

BE: Best Estimate – Best estimate of technical reserves under Solvency II

BSCR: Basic Solvency Capital Requirement

EIOPA: European Insurance and Occupational Pensions Authority

GIE: *Groupement d'intérêt économique* (Economic interest grouping)

IAS/IFRS: International Accounting Standards/International Financial Reporting Standards

MCR: Minimum Capital Requirement

NSLT Health: Health Not Similar to Life Techniques risks

ORSA: Own Risk and Solvency Assessment

PPE: *Provision pour participation aux excédents* (Provision for profit-sharing)

PRA: *Plan de reprise d'activité* (Disaster recovery plan)

QRT: Quantitative Reporting Template – Solvency II quantitative reporting template

SCI: *Société civile immobilière* (Civil property company)

SCR: Solvency Capital Requirement

SFCR: Solvency and Financial Conditions Report

SLT Health: Health Similar to Life Techniques risks

UCITS: Undertakings for Collective Investment in Transferable Securities

UL: Unit-linked accounts

VA: Volatility Adjustment

EXECUTIVE SUMMARY

Introduction

In accordance with Article 35 of Directive 2009/138/EC and Article 359 of Delegated Regulation (EU) 2015/35, Groupe des Assurances du Crédit Mutuel SA prepared a report on its solvency and financial position. This report follows the structure provided for in Annex XX of Delegated Regulation (EU) 2015/35 and presents in the appendices all the annual quantitative statements required by the regulatory texts.

This report covers important information on the business and profit (loss), governance system, risk profile, valuation for solvency purposes and capital management.

Unless indicated otherwise, the data in the report are presented in millions of euros.

Governance

Groupe des Assurances du Crédit Mutuel SA (hereinafter referred to as "GACM") is an insurance group company within the meaning of Article L.322-1-2 of the French *Code des assurances* and the consolidating company of the other entities of GACM.

GACM is a *société anonyme* (French Limited Company) with a Management Board and a Supervisory Board. The Management Board is responsible for the effective management. It also has four key functional heads, common to all its French insurance entities. In accordance with Solvency II regulations, the company has adopted written policies which are reviewed annually. This organization was established to provide the company with a sound and effective governance system.

Highlights

Return to a pre-crisis situation for activity and claims

After a year in 2020 strongly affected by the Covid-19 pandemic and lockdown restrictions, and despite the maintenance of certain government measures, in 2021 the activity and claims ratio of the GACM returned to levels broadly comparable to the periods preceding the crisis.

Distribution network activity was thus up significantly, returning to the pre-crisis commercial momentum. Claims expenses were also heavily affected during the previous financial year. The lockdown measures had led to a decrease in healthcare expenses and motor claims. Conversely, the exceptional solidarity and support measures for policyholders decided by the ACMs, and in particular the payment of €179 million of the mutualist recovery premium to customers insured under multi-risk professional insurance having taken out the business interruption coverage, had weighed on margins.

Rise in equity markets and interest rates

The equity markets, which had fallen sharply at the end of 2020, posted a significant increase in 2021. Interest rates also rose, with the ten-year OAT rate moving back into positive territory (0.20% compared to -0.34% at the end of December 2020).

These items account for €121 million of the increase in GACM's IFRS profit (loss), in particular due to the change, net of deferred profit-sharing, in the market value of assets classified as fair value through profit or loss.

Furthermore, after maintaining the rates of return on life insurance and retirement policies in 2020, GACM is continuing to support and assist its policyholders by increasing the rates of return for 2021 by 0.10% on the funds in euros for life insurance, capitalization and retirement savings policies. This increase is made possible by the financial strength of GACM.

A new proof of mutualism

On November 9, 2021, GACM announced its decision, exclusive in the creditor insurance market, to eliminate medical formalities as part of the purchase of the main residence for loyal customers of the Crédit Mutuel and CIC retail banking networks. Defending access to property for as many people as possible, regardless of their state of health, is one of Crédit Mutuel Alliance Fédérale's commitments as part of its status as a company with a social purpose (*entreprise à mission*). This measure concerns all bank customers who have domiciled their main income with Crédit Mutuel and CIC for at least seven years and who wish to acquire their main residence before their 62nd birthday, for up to €500,000 insured by creditor insurance. This measure also includes the elimination, from December 1, 2021, any specific exclusions and additional premiums related to the state of health of loyal customers already insured as ACM creditors and meeting the criteria of the scheme.

Optimization of the capital structure of GACM SA and payment of an exceptional dividend

In order to optimize the structure of its own funds, on October 21, 2021, GACM carried out an inaugural issue of Tier 2 subordinated debt for a total amount of €750 million on the unregulated Euronext Growth market.

The securities issued have a maturity of 20.5 years with an early repayment option exercisable between 10 and 10.5 years. The coupon rate is fixed at 1.85% for the first 10.5 years, and is then floating at three-month Euribor +2.65% until maturity. The securities were rated Baa1 by Moody's, which at the same time rated GACM's two main subsidiaries, ACM IARD SA and ACM Vie SA, as A1.

In parallel, and following the GACM General Meeting of December 15, 2021, GACM paid an exceptional dividend in the amount of €1.5 billion. No dividends were paid in 2020 or 2021, in accordance with the recommendations of the *Autorité de contrôle prudentiel et de résolution* (French Prudential Supervisory and Resolution Authority, ACPR) and the European Systemic Risk Board (ESRB).

Subsequent events

On February 24, 2022, Russia initiated a large-scale military operation in Ukraine. In response, the European Union, as well as other countries and institutions, adopted a package of sanctions against Russia.

An initial risk analysis was carried out by the company, which revealed that it has no significant direct exposure in either Ukraine or Russia.

Management remains attentive to the development of this crisis and its repercussions.

Profit (loss) and outlook

Profit (loss)

Down by 14.8% in 2020, GACM's consolidated revenues increased by 17.6% in 2021 to reach €12,254 million, a level comparable to 2019.

At €12,106 million, insurance written premiums increased by 17.9% compared to 2020. 4.4% of revenues are generated internationally, with Spain representing the largest foreign market, followed by Belgium.

After a decline in 2020, gross savings & retirement premiums reached €6,242 million in 2021 (+34.1%). Premiums in unit-linked products (UL) of GACM's French companies recorded growth of +83.5% in two years, and its share in total inflows almost doubled over the period to reach 43.1% in 2021 (compared to 38.4% in 2020 and 22.4% in 2019).

Risk insurance written premiums were up 4.5%, driven by portfolio growth. In detail, property & casualty insurance increased by 4.9% and health, protection & creditor insurance by 4.4%.

The consolidated net profit of GACM amounted to €895 million, up sharply compared to the previous financial year (+61.6%), which had been hit by the health and economic crisis caused by the Covid-19 pandemic. The profit (loss) for 2021 thus returned to the level of the 2019 financial year (€886 million).

Outlook

Continuation of the Ensemble#nouveau monde, plus vite, plus loin! (Together#new world, faster, further!) strategic plan.

GACM's projects form part of the Crédit Mutuel Alliance Fédérale strategic plan, revised in 2020 to take into account the impacts of the health crisis and enable technological and people-centered investments to be accelerated in line with environmental and societal commitments, while preserving the Group's financial solidity.

GACM is thus continuing its mission of equipping its banking network customers with comprehensive offers and high-performance services. Individual protection, and generally, topics relating to social protection, will thus be a strong axis for development in 2022.

Furthermore, in 2022, the renewal of the professional and business market product range will be completed, in particular with a new collective health offer and a new property and casualty insurance solution which will be offered to customers in the business network. Use of brokerage networks will supplement the existing ranges for insurance risks specific to businesses. Network support will be increased for these offerings using the expertise and assistance of the GACM teams.

In savings and retirement insurance, the policy of diversification towards unit-linked accounts, started in 2019, for both premiums and stock, will continue in 2022, as well as the development of retirement savings around both individual and business PER products (retirement savings plan).

Lastly, the international development of the *bancassurance* model will also be continued, in particular in Belgium with the Beobank network, whose partnership is being strengthened with the integration of Crédit Mutuel Nord Europe into Crédit Mutuel Alliance Fédérale on January 1, 2022.

Risk profile

As a result of its activities in savings, retirement, creditor, protection, non-life and health insurance, GACM is exposed to market risks and underwriting risks in life, non-life and health insurance. GACM benefits from a good diversification of its risks.

Solvency

GACM's Solvency II ratio stood at 213% at December 31, 2021, compared with 227% at December 31, 2020.

This ratio is evaluated by reducing the level of eligible own funds in the Solvency II prudential balance sheet, *i.e.* €16,192 million, to the SCR (Solvency Capital Requirement), which corresponds to the equity capital requirement, *i.e.* €7,591 million. The SCR is calculated according to the standard formula of EIOPA. No transitory measure has been used.

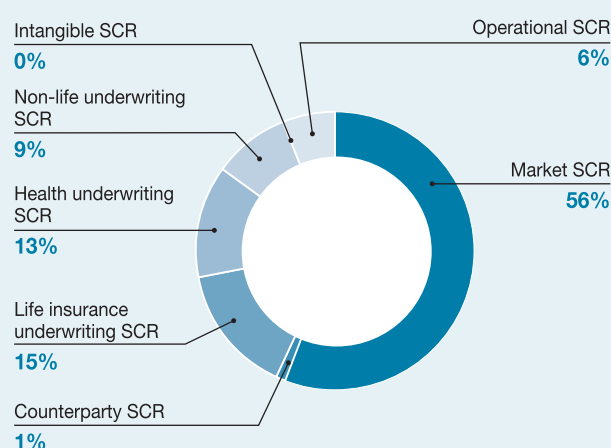
The vast majority of GACM's own funds (95%) is classified as Tier 1.

As GACM's activities are well diversified, the SCR benefits fully from an estimated diversification profit of €2,614 million.

Own funds requirements before diversification are related in particular to the market SCR and, to a lesser extent, the underwriting SCR.

The main market risks are equity, spread and interest rate risks. GACM is sensitive this year to the risk of a fall in interest rates.

→ BREAKDOWN OF SCR



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BUSINESS AND PERFORMANCE



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A. BUSINESS AND ENVIRONMENT

1. Legal information

Groupe des Assurances du Crédit Mutuel SA is a *société anonyme* (French limited company) with a Management Board and a Supervisory Board.

GACM SA is an insurance group company within the meaning of Article L.322-1-2 of the *Code des assurances* and a consolidating company. As such, it designs and manages, through its subsidiaries and consolidated entities, a range of insurance products that cover all the needs of individuals, as well as those of professionals, companies and associations.

a. Supervisory authority

GACM SA is subject to the supervision of the *Autorité de contrôle prudentiel et de résolution* (French Prudential Supervisory and Resolution Authority, ACPR), which is the French banking and insurance supervisory body (ACPR, 4, place de Budapest – 75436 Paris).

The ACPR, an administrative authority, ensures the preservation of the stability of the financial system and the protection of the customers, policyholders, members and beneficiaries of the persons subject to its supervision.

b. Company external auditor

The two main statutory auditors are:

- KPMG SA, Tour Egho, 2, avenue Gambetta – 92066 Paris La Défense, France;
- PricewaterhouseCoopers Audit SAS, 63, rue de Villers – 92200 Neuilly-sur-Seine, France.

GACM SA is a holding company that consolidates the following entities under IFRS:

	12/31/2021 % interest	12/31/2020 % interest	Consolidation method	Events of the financial year	Type of company
ACM IARD SA	96.53%	96.53%	Full consolidation		Non-Life
ACM SERVICES SA	99.99%	99.99%	Full consolidation		Other businesses
ACM VIE SAM ⁽⁵⁾	-	-	Full consolidation		Life
ACM VIE SA	99.99%	99.99%	Full consolidation		Mixed
AGRUPACIÓ AMCI D'ASSEGURANCES I REASSEGURANCES SA ⁽⁴⁾	95.22%	95.22%	Full consolidation		Mixed
AGRUPACIÓ SERVEIS ADMINISTRATIUS AIE ⁽⁴⁾	95.22%	95.22%	Full consolidation		Other businesses
TARGOPENSIONES, ENTIDAD GESTORA DE FONDOS DE PENSIONES SA ⁽⁴⁾	95.22%	95.22%	Full consolidation		Other businesses
AMDIF SL ⁽⁴⁾	95.22%	95.22%	Full consolidation		Other businesses
GACM SEGUROS GENERALES COMPAÑÍA DE SEGUROS Y REASEGUROS SAU ⁽⁴⁾	100.00%	100.00%	Full consolidation		Non-Life
ASESORAMIENTO EN SEGUROS Y PREVISIÓN ATLANTIS, SL ⁽⁴⁾	80.00%	80.00%	Full consolidation		Brokerage
ASISTENCIA AVANÇADA BCN SL ⁽⁴⁾	95.22%	95.22%	Full consolidation		Other businesses

2. Position of the company within the group

a. Shareholding structure

GACM SA, *société anonyme* (French limited company), is held directly:

- 79.5% by Crédit Mutuel Alliance Fédérale;
- 10.2% by Caisse Fédérale du Crédit Mutuel Nord Europe;
- 7.4% by Fédérale du Crédit Mutuel Maine-Anjou Basse-Normandie;
- 2.9% by Caisse Fédérale du Crédit Mutuel Océan.

b. Group organization chart

The scope of consolidation of the prudential balance sheet is identical to that of the IFRS financial statements, with the exception of the Tunisian company ASTREE SA, which is not consolidated under Solvency II. In accordance with Article 229 of Directive 2009/138/EC, given the lack of available information (non-EU company), and the non-material nature of this company's own funds compared to that of GACM, it was decided to deduct the carrying amount of this company from the own funds available to cover the solvency of GACM and to exclude the company from the scope of calculation of the GACM SCR.

	12/31/2021 % interest	12/31/2020 % interest	Consolidation method	Events of the financial year	Type of company
ASTREE SA ⁽³⁾	30.00%	30.00%	Equity-accounted		Mixed
ATLANTIS ASESORES SL ⁽⁴⁾	80.00%	80.00%	Full consolidation		Brokerage
ATLANTIS CORREDURÍA DE SEGUROS Y CONSULTORÍA ACTUARIAL, SA ⁽⁴⁾	60.00%	60.00%	Full consolidation		Brokerage
ATLANTIS VIDA, COMPAÑÍA DE SEGUROS Y REASEGUROS SA ⁽⁴⁾	89.80%	89.80%	Full consolidation		Life
FONCIÈRE MASSÉNA SA	99.74%	99.74%	Full consolidation		Property
GACM SA	100.00%	100.00%	Full consolidation		Holding
GACM ESPAÑA SA ⁽⁴⁾	100.00%	100.00%	Full consolidation		Holding
GIE ACM	100.00%	100.00%	Full consolidation		Other businesses
ICM LIFE SA ⁽¹⁾	99.99%	99.99%	Full consolidation		Life
MTRL ⁽⁵⁾	-	-	Full consolidation		Mixed
NELB « NORTH EUROPE LIFE BELGIUM » SA ⁽²⁾	99.99%	99.99%	Full consolidation		Life
PARTNERS ASSURANCES SA ⁽²⁾	99.99%	99.99%	Full consolidation		Non-Life
ACM COURTAGE SAS	100.00%	100.00%	Full consolidation	Change of corporate name, formerly Procourtage	Brokerage
SCI ACM	99.63%	99.63%	Full consolidation		Property
SCI ACM COTENTIN	99.99%	99.99%	Full consolidation		Property
SCI ACM PROVENCE LA FAYETTE	99.83%	99.83%	Full consolidation		Property
SCI ACM 14, RUE DE LONDRES	99.83%	99.83%	Full consolidation		Property
SCI ACM SAINT AUGUSTIN	99.83%	99.83%	Full consolidation		Property
SCI ACM TOMBE ISSOIRE	99.99%	99.99%	Full consolidation		Property
SÉRÉNIS ASSURANCES SA	99.77%	99.77%	Full consolidation		Non-Life
TARGOSEGUROS MÉDIACIÓN SA ⁽⁴⁾	-	90.00%	Full consolidation	Company sold in 2021, with no significant impact on profit (loss) for the period	Brokerage

(1) Luxembourg companies.

(2) Belgian companies.

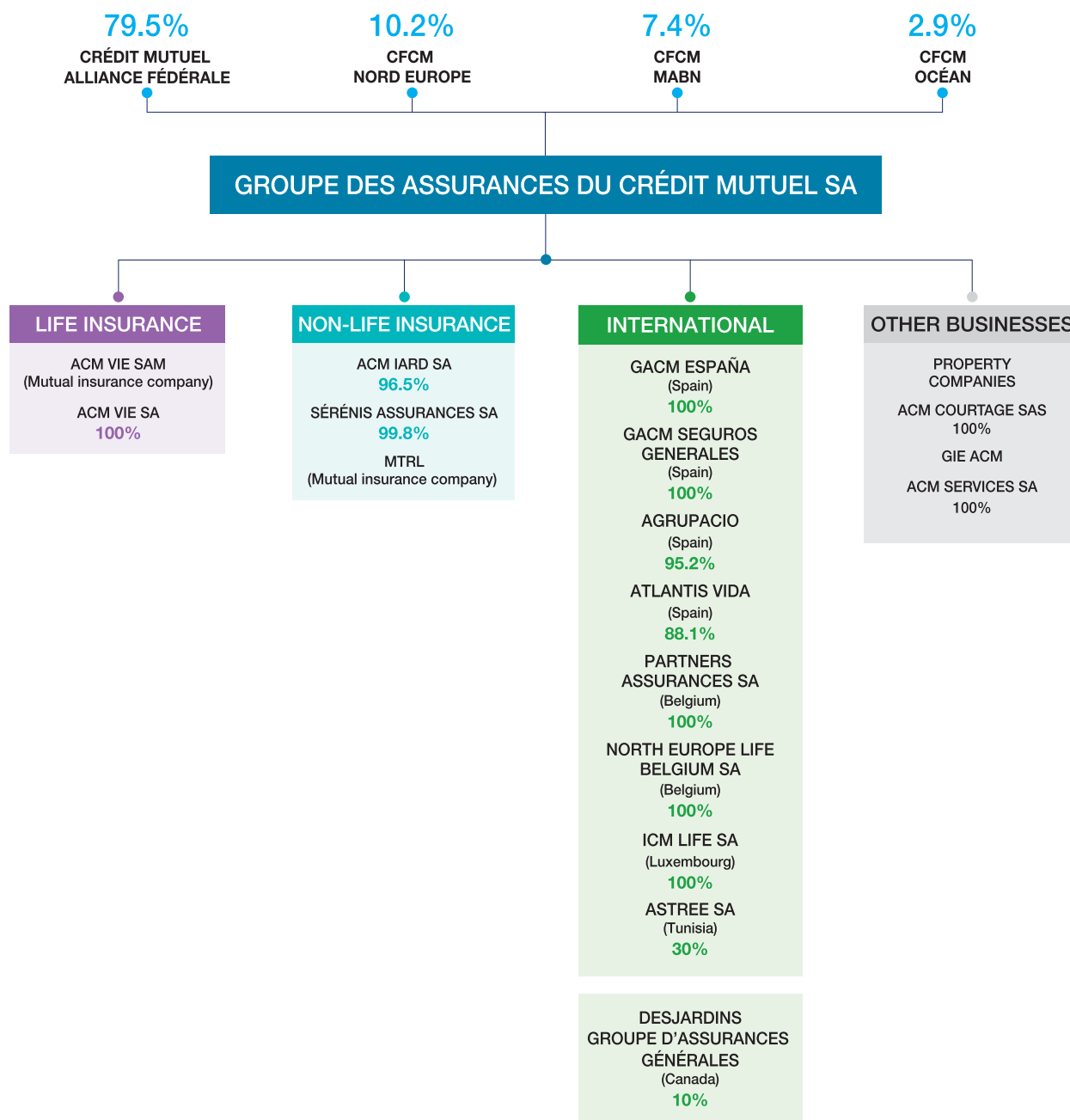
(3) Tunisian company.

(4) Spanish companies.

(5) Mutual insurance companies controlled by the GACM group.

→ ORGANIZATION CHART AS OF DECEMBER 31, 2021

SHAREHOLDING STRUCTURE



c. Company workforce

GACM and its French entities have chosen to pool their material, technical and human resources within GIE ACM (Economic Interest Grouping), the sole employer of employees serving its various members.

Management powers are exercised by the chairperson of the GIE, who is also the effective manager of GACM, as well as by the line manager, functional set up within the GIE ACM.

(Full-time equivalent workforce)	12/31/2021	12/31/2020
France	2,807	2,758
International	877	882
TOTAL	3,684	3,640

3. The company's business

→ KNOWLEDGE WHICH TRANSCENDS BORDERS



GACM operates internationally in the following countries:

- under the Freedom to Provide Services (FPS), in Germany, Monaco and in most of the European countries in which Cofidis operates;
- in Spain, through GACM ESPAÑA SA, a wholly-owned subsidiary of GACM SA;
- in Belgium, with Partners Assurances SA and NELB SA (North Europe Life Belgium), wholly-owned subsidiaries of GACM SA;
- in Luxembourg, with ICM LIFE SA, a wholly-owned subsidiary of GACM SA.

GACM SA also holds equity investments in several insurance companies abroad:

- in Canada, with a 10% stake in all insurance and service companies of the Desjardins Group;
- in Tunisia, where GACM SA holds 30% of the share capital of the insurance company ASTREE SA.

GACM companies design and manage a full range of insurance products for individuals, professionals, companies and associations:

- property and casualty and liability insurance;
- health, protection & creditor insurance;
- savings & retirement insurance.

The banking networks are the heart of GACM's business in France and abroad. In Belgium, GACM also relies on the Beobank network (a subsidiary of Crédit Mutuel Nord Europe) to distribute its insurance products.

At the same time, the insurance products of GACM entities are marketed to targeted customers through brokers or through the networks of agencies specific to certain GACM companies (Partners Assurances SA agency networks in Belgium, Agrupació in Spain).

B. UNDERWRITING PERFORMANCE

1. Information on underwriting income and expenses

In 2021, GACM's consolidated revenues amounted to €12,254 million (including €12,106 million from insurance businesses), up 17.6% compared to 2020.

Non-life business

	12/31/2021									
(in millions of euros)	Medical expense insurance	Income protection insurance	Motor vehicle civil liability	Other motor insurance	Fire and other damage to property insurance	General liability insurance	Legal expenses insurance	Miscellaneous financial loss	Other business lines	Overall total
Gross written premiums	922	239	538	740	826	106	83	145	40	3,640
Gross earned premiums	922	239	541	742	825	106	84	144	41	3,643
Gross claims expenses	-669	-63	-381	-553	-488	-65	-28	-39	-33	-2,317
Gross expenses for other technical provisions	1	-	13	-	-	-2	-	-6	4	9
Gross expenses incurred	-198	-57	-121	-180	-258	-30	-29	-61	-6	-940
Other expenses										-31
Reinsurance balance	-	-	-9	-17	-26	-2	-	-	1	-53

	12/31/2020									
(in millions of euros)	Medical expense insurance	Income protection insurance	Motor vehicle civil liability	Other motor insurance	Fire and other damage to property insurance	General liability insurance	Legal expenses insurance	Miscellaneous financial loss	Other business lines	Overall total
Gross written premiums	913	234	519	715	776	100	81	127	44	3,510
Gross earned premiums	912	234	522	718	776	99	82	126	45	3,515
Gross claims expenses	-629	-123	-335	-468	-391	-48	-33	-316	-35	-2,377
Gross expenses for other technical provisions	-1	-	2	-	-	-	-	-45	4	-39
Gross expenses incurred	-179	-58	-115	-165	232	-29	-30	-71	-5	-883
Other expenses										-27
Reinsurance balance	-1	-	-6	-13	-14	-	-	-1	-	-34

Tables prepared on the basis of QRT S.05.

The earned premiums gross of reinsurance of GACM's non-life business lines increased by 3.7%, driven by growth in portfolios.

At €2,317 million, gross claims expenses were down by 2.5% in 2021.

This decline is mainly due to the exceptional items in 2020 that impacted the cost of insurance benefits for miscellaneous financial losses, namely the payment of a mutual benefit society relief premium of €179 million.

Income protection insurance, which mainly corresponds to work disability coverage under personal protection insurance policies, also saw its claims expense decrease compared to 2020, a year impacted in particular by the health crisis and the decline in technical rates.

Conversely, in all other business units, the cost of claims paid to policyholders rose. The gradual return to normal of traffic, combined with the occurrence of a greater number of serious bodily injury claims, led to an increase in claims in the motor vehicle civil liability and other motor insurance lines of business. The cost of claims related to the 2020 drought was revised upwards, adversely impacting the fire and other property damage insurance business line.

In medical expenses, the 100% health reform, which took full effect in 2021, led to an increase in the costs of care and optical, dental and hearing aids. However, the comparison with the 2020 claims expense remains difficult, due to the care not provided during the lockdown period.

Life insurance business

	12/31/2021					
(in millions of euros)	Health insurance	Insurance with profit participation	Index-linked and unit-linked insurance	Other life insurance	Other business lines	Overall total
Gross written premiums	542	3,853	2,648	1,423	-	8,467
Gross earned premiums	541	3,853	2,648	1,423	-	8,466
Gross claims expenses	-365	-4,104	-1,483	-541	-45	-6,537
Gross expenses for other technical provisions	-164	513	-2,820	-323	-22	-2,816
Gross expenses incurred	-165	-404	-228	-621	-	-1,418
Other expenses						-7
Reinsurance balance	6	-1	-	-3	13	16

	12/31/2020					
(in millions of euros)	Health insurance	Insurance with profit participation	Index-linked and unit-linked insurance	Other life insurance	Other business lines	Overall total
Gross written premiums	503	3,120	1,710	1,424	-	6,757
Gross earned premiums	503	3,120	1,710	1,423	-	6,757
Gross claims expenses	-400	-5,243	-600	-494	-42	-6,779
Gross expenses for other technical provisions	-123	2,286	-1,514	-15	-36	597
Gross expenses incurred	-152	-400	-195	-608	-1	-1,356
Other expenses						-40
Reinsurance balance	-9	-1	-	-3	21	9

Tables prepared on the basis of QRT S.05.

Gross premiums for GACM's life insurance business increased by 25.3%, in line with the recovery in gross inflows in savings, observed across the market.

Remaining a financial investment and a popular savings solution, particularly to finance long-term projects, inflows were redeployed in 2021, capitalizing on a dynamic and diversified offering. The proportion of unit-linked products in GACM's total gross inflows thus continued to increase, representing more than double in the total inflows of GACM in two years (42.9% at the end of 2021, 37.7% in 2020 and 22.5% at the end of 2019).

The cost of claims gross of reinsurance amounted to €6,537 million, down by 3.6%, mainly due to the decrease in surrenders and deaths compared to 2020.

The expense of other technical reserves rose significantly (+€3.4 billion). This increase is due to the increase in mathematical reserves, in line with both the increase in gross premiums and the value adjustments of unit-linked products, up due to the recovery of the financial markets over the period.

Expenses incurred

Costs and expenses incurred were up by 5.3% and amounted to €2,358 million in 2021 (€940 million for non-life businesses and €1,418 million for life insurance businesses).

They include commissions paid to the distribution network and other management expenses.

IT costs and in particular development costs rose, in both the French and Belgian subsidiaries, in accordance with GACM's strategic plan.

Reinsurance balance

In 2021, the non-proportional reinsurance program mainly concerns events and risks such as natural events, fire, conflagration or terrorism, as well as motor vehicle liability and general civil liability.

Proportional coverage covers natural disasters, long-term care, group protection and ten-year civil liability.

The reinsurance balance amounted to €37 million in favor of reinsurers compared to €25 million in 2020. This change is mainly due to a lower amount of claims ceded to reinsurers than in 2020.

2. Underwriting performance analysis

The table below shows the profit (loss) of GACM under IFRS as well as the contribution of the three largest insurance companies of the Group.

<i>(in millions of euros)</i>	ACM VIE SA	ACM IARD SA	ACM VIE SAM	Other insurance companies	TOTAL 2021	TOTAL 2020
Net social profit (loss) of insurance companies	448	200	58	24	730	543
Net profit (loss) of other companies					615	222
Restatement of dividends					-551	-
IFRS restatement					100	-211
Net profit (loss) of the consolidated group					895	554
Non-controlling interests					-10	-3
Consolidated net profit (loss) – Group share					885	551

Consolidated net profit (loss) amounted to €895 million, compared to €554 million in 2020. Net profit (loss) attributable to the owners of the parent reached €885 million, compared to €551 million in 2020.

This change is the result not only of the elements described in the previous chapter, but also of the recovery in the financial markets. The latter contributed to GACM's profit through the IFRS restatement of the change in securities classified at fair value through profit or loss.

C. INVESTMENT PERFORMANCE

Finance income for the financial year

Finance income for financial year 2021 breaks down as follows:

(in millions of euros)	2021						TOTAL	2020	Change 2021/2020
	Bond	Equities & mutual funds (FCP)	Cash and deposits	Property	Other income and expenses	Unit-linked accounts			
Investment income	1,607	749	-7	142	149	41	2,681	2,492	7.6%
Investment expenses	-22	-1	-5	-	-30	-	-57	-47	N/A
Realized gains and losses net of reversals and reserves	81	210	-	-	-1	-	291	101	
Change in impairment	-	-43	-	-2	-	-	-44	-228	
Finance income in euros	1,666	916	-12	141	119	41	2,870	2,318	23.8%
Change in fair values	-106	588	-	13	-	1,745	2,240	476	370.9%
Total finance income	1,560	1,504	-12	153	119	1,785	5,110	2,794	82.9%

In 2021, financial income from insurance companies amounted to €5,110 million compared to €2,794 million in 2020, an increase of €2,316 million.

This increase is mainly due to the sharp increase in the valuation of unit-linked account assets (total amount of €1,745 million) and positive changes in the fair value of equity assets classified at fair value through profit or loss (IAS 39). The latter are mainly backing euro-denominated funds and are subject to a provision for deferred profit sharing.

On the other hand, current investment income was also up thanks to an increase in dividends received and despite the continued decline in bond income due to the low interest rate environment.

D. PERFORMANCE OF OTHER ACTIVITIES

Other sources of income and expenses are as follows:

- other non-technical income and expenses, consisting of insurance brokerage and real estate income mainly from Foncière Masséna SA and SCI ACM;

- income tax, which includes all taxes levied on profit, whether payable or deferred.

E. OTHER INFORMATION

1. Intra-group transactions

GACM lists the following intra-group transactions:

- trading in assets and liabilities;
- reinsurance transactions;
- intra-group securities and the associated dividend distribution;
- cost sharing.

The same approach is applied under IFRS and Solvency II.

Intra-group exchanges of assets and liabilities mainly concern tax debts and shareholders' current accounts.

Reinsurance transactions are evidenced by various agreements between GACM entities.

The distribution of costs is ensured by the GIE ACM. This entity is responsible in particular for re-invoicing all of its members for employee benefits expenses and the IT system. The amount of these services was €502 million for 2021.

2. Subsequent events

On February 24, 2022, Russia launched a large-scale military operation in Ukraine. In response, the European Union, as well as other countries and institutions, adopted a package of sanctions against Russia.

An initial risk analysis was carried out by the company, which revealed that it has no significant direct exposure in either Ukraine or Russia.

Management remains attentive to the development of this crisis and its repercussions.

2

SYSTEM OF GOVERNANCE

2

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A. GENERAL INFORMATION ON THE SYSTEM OF GOVERNANCE

1. Governance structure

In accordance with the requirements of the Solvency II Directive, GACM has set up governance rules based on a clear division of responsibilities in support of an effective risk management system.

At the Extraordinary General Meeting of GACM SA on June 30, 2015, it was decided to set up a dual system (French limited company with a Management Board and a Supervisory Board). The dual system results, through the Management Board, in effective management guaranteeing the respect of the “four eyes principle”.

The Company’s governance revolves around:

- its General Meeting;
- its Supervisory Board and its Audit and Risk Committee;
- its Management Board;
- its operations management;
- its committees;
- its key functional heads.

a. General Meeting

The majority shareholder of GACM SA is Banque Fédérative du Crédit Mutuel. GACM SA is also owned by Crédit Industriel et Commercial (CIC) and by various regional and federal banks of Crédit Mutuel.

b. The Supervisory Board and its Audit and Risk Committee

Supervisory Board

The Supervisory Board supervises and exercises permanent control over the management of the Company by the effective management (Management Board) that it has appointed. In particular, it ensures that this management is in line with the strategic orientations of GACM SA. This supervision is made possible *via* communication of different reports prepared by the effective management, operational departments and key functional heads.

The composition of the Supervisory Board is based on diversity and complementarity of experience and knowledge. Each member has specific technical skills that enable the Board to collectively fulfill its missions.

As of December 31, 2021, the Supervisory Board was chaired by Mr. Nicolas Théry, Chairman, and Ms. Isabelle Pitto, Vice-Chairwoman. The Supervisory Board comprised 17 members.

In order to enable the Supervisory Board, which is a non-executive body, to carry out its permanent control mission, the Management Board sends it a quarterly report on the Company’s performance and, within three months of the end of the financial year, a report on the annual and consolidated financial statements.

The Supervisory Board sets out the strategic guidelines for GACM SA and ensures they are implemented.

In particular, it is responsible for:

- approval of any significant transactions involving in particular major investment or divestment projects, acquisitions, disposals, restructuring, strategic alliances and cooperation agreements;
- the assessment of the governance system;
- monitoring the process of preparing the financial information and reviewing the financial position;
- active management of the internal assessment of risks and solvency, the definition of the risk profile and the validation of the ORSA (Own Risk and Solvency Assessment) report;
- the preparation of the corporate governance report;
- monitoring the activities of the key functions and the supervision of the activity by the effective management;
- monitoring the efficiency of internal control and risk management systems;
- approval of the written policies noted in Article L.354-1 of the *Code des assurances*;
- defining and assessing the governance system by approving the collection of organizational rules and periodically reviewing its effectiveness and adapting it.

The powers and operating rules of the Supervisory Board are specified in a set of internal rules which stipulate:

- the rules relating to the composition of the Board;
- the procedures for organizing Board meetings (frequency, duration, location of meetings, rules of quorum and majority);
- the rules relating to information provided to the members of the Board;
- the powers of the Board;
- the general obligations of Board membership (confidentiality, attendance, diligence, conflict of interest management and independence).

The Audit and Risk Committee

In carrying out its duties, the Supervisory Board is supported by an Audit and Risk Committee.

The objective is to group together the examination of risk management and internal auditing matters in order to allow a single body to have an overall view. Compliance and actuarial issues are also discussed at these meetings.

In accordance with Articles L.823-19 and L.823-20 of the *Code de commerce* (French Commercial Code), the activities and missions of the aforementioned committee benefit all French insurance entities.

The Audit and Risk Committee prepares the work of the Supervisory Board of GACM SA and the Boards of Directors of its French insurance entities, allowing for a detailed examination of the subjects falling within its remit and the consideration of specific issues of each of them.

Under the responsibility of the Supervisory Board and the Boards of Directors, the Audit and Risk Committee is responsible, in particular, for GACM and all its French insurance entities, for:

- audit-related assignments;
- assignments related to risk management;
- validation of the following reports (in the context of a delegation of authority):
 - report on the financial position (SFCR),
 - regular report to the controller (RSR),
 - report on the internal control of the anti-money laundering and anti-terrorist financing system.

The Audit and Risk Committee is regularly informed of the activity of the key functional heads who attend its meetings and of the evolution of the Company's governance system.

Internal rules specify the scope of its powers and its operating rules (composition of the committee and procedures for organizing meetings).

c. Effective management

The Management Board

As of December 31, 2021, the Management Board, which collectively assumes the effective management of GACM SA, was composed of five members.

It is vested with the broadest powers to act in all circumstances on behalf of GACM SA. It exercises its powers within the limits of the corporate purpose and subject to those powers expressly assigned by law to the Supervisory Board and the General Meeting.

Without being comprehensive, the list includes the following powers:

- concerning the general operations of GACM SA:
 - ensure the effective management of GACM SA and, through the Chairman of the Management Board, represent it in its relations with third parties,
 - manage and coordinate the activities of GACM SA,
 - prepare a quarterly report on the performance of GACM SA, which it presents to the Supervisory Board,
 - present the business development priorities to the Supervisory Board and provide the relevant information to establish an appropriate general policy and strategy for GACM SA,
 - convene General Meetings;

- concerning the financial position of GACM SA:

- prepare and present to the Supervisory Board the financial position and cash position,
- approve the financial statements and the management report,
- prepare and approve the provisional management documents and commitments as well as the annual financial statements at the level of the company and GACM SA,
- validate the quarterly and annual Solvency II reports,
- organize a control system to provide reasonable assurance of the reliability of the financial reporting process;

- concerning risk management and governance rules:

- develop and propose to the Supervisory Board a definition of GACM SA's risk profile,
- put in place an effective risk management system adapted to the risk profile of GACM SA and integrated into its organizational structure and decision-making procedures,
- put in place an internal control system and business continuity plans.

The Management Board is assisted in the effective management by:

- operations management;
- committees;
- key functional heads.

By centralizing all its employees and technical resources within the GIE ACM, GACM SA and its subsidiaries or related French entities have adopted a cross-functional and common approach, ensuring sound and transparent management.

d. Operations management

The Management Board is assisted by the operations management in effective management.

An Executive Committee set up since November 2, 2020 aims to steer and coordinate the businesses of GACM and its entities.

It is at the level of GACM that the strategic areas of development of the businesses for each entity are determined. The effective management of the GACM structures is based on a principle of cross-functionality. Each director is responsible for its department and manages its business for all GACM entities, which ensures a consistent quality of service to all entities.

The directors manage the activities for which they are responsible thanks to the reports produced by the managers of the businesses they supervise. They themselves report directly to the Chairperson of the Management Board.

GACM thus has an organizational and operational structure designed to support the achievement of its development and strategic objectives. The adopted organization also guarantees, across GACM, an appropriate knowledge and consideration of the organization and economic model of the different entities, of the links and relationships between them and therefore of the risks that could arise in order to allow a better anticipation and an optimized handling of them.

e. Committees

An Executive Committee, chaired by the Chairman of the Management Board, meets at least every two weeks to study GACM's strategic and topical issues.

The management team may also establish committees to review and advise on technical issues.

f. Key functional heads

Appointed by the Supervisory Board, the key functions are independent and reinforce the management structure and risk management procedures.

Employees of the GIE ACM, the key functional heads are responsible for their respective functions for each of the entities of GACM. They carry out their work across all of these structures. This allows them to coordinate their actions and be ready to take into account the specificities of each of them.

Key functions are separated from the operational business over which they have control, thus guaranteeing their independence. To perform their duties, the key functional heads rely on technical skills acquired during their curriculum and through regular training sessions. They also benefit from the professional experience developed within GACM, which gives them a perfect knowledge of the workings and organization of the various entities.

The key functional heads can also rely on teams composed of people with the necessary qualifications and skills to enable them to carry out their assignments. They thus have a structural organization and technical resources enabling them to carry out their duties in complete independence.

The key functional heads report directly to the effective management to which they can directly communicate any useful information. They have access to the control body through the Audit and Risk Committee, which is composed exclusively of members of the Supervisory Board of GACM SA and the Boards of Directors of the entities reporting to this committee, in which they participate.

The Board has the opportunity to hear the key functional heads, if necessary without the presence of the effective management if the Board considers it necessary and/or if the key functional heads so request.

The operations of the key functions are detailed in written policies reviewed annually by the Supervisory Board. The Supervisory Board receives reports from the key functions, and at least one annual report, on their missions, the conclusions they draw from the controls carried out and any proposed changes to the procedures that they recommend.

2. Delegation of responsibilities, assignment of duties, reporting lines

a. Delegation of responsibilities, assignment of duties

In application of the "four eyes" principle resulting from the Solvency II Directive, the effective management of GACM SA is made up of a Management Board which is vested with the broadest powers to act on behalf of the company.

Delegations of power may be issued by the effective management to operational managers.

b. Reporting lines

The GACM SA entities have set up a reporting system that ensures that the information communicated is consistent with the requirements defined by the regulations in force, as well as the quality of the data. To this end, a reporting policy was set up within GACM SA.

Various information from the reporting lines is sent to the effective management.

3. Compensation policy and practices

GACM has adopted as a rule that a person shall not receive compensation in respect of a corporate office.

The principles relating to compensation are developed within a dedicated policy adopted by GACM entities.

The compensation policy of GACM is designed to promote sound and efficient management of its businesses and in no way encourages risk-taking beyond the tolerance limits set by GACM.

The company refrains from any compensation scheme that would be liable to influence or impact on the activity of its employees to the detriment of the interests of its clients, whose primacy is at the heart of GACM SA's concerns. The latter favors prudence, a behavior inspired by the mutualist values of Crédit Mutuel Alliance Fédérale.

The compensation system does not include stock options or bonus shares. Under the Crédit Mutuel Alliance Fédérale employee compensation scheme, individual compensation is set for all employees. In addition, as part of its financial management, GACM and its insurance entities have implemented a sustainable investment policy that takes into account social and environmental issues, thus limiting the negative externalities related to its investments.

For the remaining cases, variable compensation is exclusively collective, resulting from the incentive and profit-sharing mechanisms in force within Crédit Mutuel Alliance Fédérale, which enable everyone to share in the fruits of collective success.

As part of their employment contract, executives and key functional heads are subject to the same compensation system applicable to all GIE ACM employees.

They are subject to the Crédit Mutuel collective agreement in the same way as all employees, which provides for a simple and transparent salary structure.

GACM and its French insurance entities have chosen, in accordance with Article 275 1. f) of Delegated Regulation 2015/35 of October 10, 2014 and its internal organization, to refer to the Compensation Committee set up within Caisse Fédérale de Crédit Mutuel, the umbrella organization.

Its members are chosen for their independence, experience and competence, enabling them to analyze and control the principles of compensation and the elements of the annual framework presented by the general management. It also expresses its opinion on compensation policies and practices, and on the incentives created for risk management, own funds and liquidity.

It maintains the model of a transparent compensation system that encourages sound governance.

The internal rules of the Board of Directors of Caisse Fédérale de Crédit Mutuel specify its missions, operating methods and scope of application.

4. Significant transactions concluded with shareholders, with persons exercising significant influence on the company or with members of the administrative, management or supervisory bodies

None.

5. Consolidation principles and methods

The consolidation principles and methods mentioned below apply to the IFRS consolidated financial statements. However, they also apply in the preparation of the consolidated prudential balance sheet.

a. Scope of consolidation

Notions of control

IFRS 10 defines the concept of control on the basis of the following three criteria:

- the decision-making power over the entity in question;
- whether any benefits are obtained by the group in its relationship with the entity;
- the link between decision-making power and the benefits obtained from the entity in question.

Methods to combine the financial statements of mutual insurance companies

GACM has been publishing its consolidated financial statements under IFRS since financial year 2016. IFRS does not define how to fully consolidate non-capital-intensive entities controlled by the parent entity publishing the consolidated or combined financial statements.

In this regard, GACM refers to ANC Regulation No. 2016-11, which provides for the accounting terms and conditions for combined financial statements applicable to non-capital-intensive companies.

In particular, mutual insurance companies controlled by the entity (whether or not they are capital intensive) to which they belong are fully consolidated and their equity is included in the group's own funds using the aggregation approach.

GACM signed in 2016 an affiliation agreement with each of the following two mutual insurance companies:

- ACM VIE SAM, the Group's long-standing life insurance company governed by the French *Code des assurances*;
- MTRL, a mutual health insurance company in the Lyon region, governed by the French *Code de la mutualité*.

These agreements formalize the contractual arrangements for the strong and lasting financial relationship between the mutual insurance companies and GACM SA to which they are historically attached.

b. Consolidation methods

The consolidation methods used by GACM SA result from the application of IFRS 10 and IAS 28.

Full consolidation

The financial statements of companies over which the Group directly or indirectly exercises control are fully consolidated.

Control is deemed to exist where the Group directly or indirectly holds more than 50% of the voting rights of the subsidiary; it is also deemed to exist where the Group directly or indirectly holds at least 40% of the voting rights, provided that no other shareholder holds more than 40% of the voting rights.

Equity-accounted

Companies in which the Group holds between 20% and 50% of the voting rights (or 40%, as the case may be, under the conditions indicated above), and companies over which the Group exercises significant influence, are consolidated using the equity method.

c. Reporting date

The consolidated financial statements close on December 31.

The accounts and statement of financial position used to prepare the consolidated financial statements are those presented for the approval of the General Meetings, except for certain companies which publish their final financial statements after the preparation of the consolidated statement of financial position.

The differences between the financial statements used and the final financial statements are assessed in the following financial year's profit (loss).

d. Transactions between companies within the scope of consolidation

Significant transactions between fully consolidated companies have been eliminated, including:

- reciprocal receivables and payables as well as reciprocal income and expenses;
- internal reinsurance transactions, restated on the basis of the data recorded by the ceding company;
- brokerage or intermediation transactions;
- allowances to reserves for impairment of investments made by the company holding the securities and, where applicable, allowances for contingencies and expenses made in respect of losses incurred by wholly-owned companies;
- intra-group gains and losses on disposal;
- the gains and losses on mergers of consolidated companies;
- intra-group dividends received;
- the profit (loss) realized on portfolio transfers between consolidated companies;
- transactions impacting commitments received and given.

When eliminated capital gains or losses on insurance investments have created reliably identified and enforceable rights in favor of policyholders, these rights are neutralized in the income statement and in the consolidated balance sheet by recognizing a “provision for unconditional deferred profit-sharing of policyholders”.

e. Foreign currency translation of financial statements

All consolidated entities use the euro as the functional currency and as the presentation currency of their separate financial statements, with the exception of the insurance company ASTREE SA, whose financial statements are prepared in Tunisian dinars.

Under the IFRS consolidated financial statements, the financial statements are translated into euros, the currency of the consolidating company, using the closing rate for the balance sheet and the average rate for the income statement.

Translation differences are recorded in equity under “gains and losses recognized directly in equity”.

In the consolidated prudential balance sheet, all consolidated entities use the euro.

B. COMPETENCE AND GOOD REPUTATION REQUIREMENTS

A written policy on the application of the competence and good reputation requirements has been put in place within GACM.

This policy describes the procedures for assessing and implementing by the bodies responsible for their appointment, the competence and good reputation of the effective managers, key functional heads, members of the control bodies and any other relevant staff members, not subject to the requirements of Article 42 of the Solvency II Directive when their profile is reviewed for a specific position, as well as on an ongoing basis (Guideline 13 EIOPA – European Insurance and Occupational Pensions Authority).

It also describes the procedures for submitting to the *Autorité de contrôle prudentiel et de résolution* (French Prudential Supervisory and Resolution Authority) the information relating to the competence and good reputation of the persons to whom these requirements apply in accordance with ACPR no. 2018-I-09.

It is reviewed annually.

1. Description of skills, knowledge, expertise and reputational requirements

Individual skills

The profile of each member of the management, control and supervisory body must meet certain criteria set by regulations. These criteria relate to:

- good reputation;
- skills;
- experience;
- knowledge;
- availability;
- conflicts of interest;
- honesty, integrity and ability to think independently.

The assessment of individual skills within GACM thus takes into account, relative to their powers and duties, the knowledge and experience of the persons concerned. The qualifications, training, experience and results obtained are all factors in assessing this skill. The training available to interested persons during their term of office is also taken into account in the assessment. Where terms of office have been previously held, skill is presumed to be based on the experience acquired.

In addition, the effective managers have sufficiently broad individual expertise about the Company's businesses and risks, as well as a good knowledge of the regulatory and prudential framework. They have management skills and an aptitude for strategic thinking. They all have personal knowledge of GACM's organization, the business model of its various entities, and the links and relationships between them. They have sufficient availability to perform their duties.

If necessary, the Company can offer training to the members of its Board and its regulatory committees, through the Crédit Mutuel Alliance Fédérale training system, which GACM has joined, so that they constantly meet the prudential requirements of competence and good reputation.

In addition, the persons concerned can, at any time, make known their need for training to the GACM Legal Department.

Collective skills

Managers and members of the supervisory body have collectively the qualifications, skills, aptitudes and the professional experience necessary for the performance of their duties and terms of office. It is understood that within a collegial body, the assessment of the competence of a member and the contribution that he or she can make to the work, including, where appropriate, within specialized committees, is carried out based on the knowledge and experience of other members. In a collegial body, competence must be held collectively and it is not required of each individual member to master all the subjects.

Knowledge required

The assessment of skill relates in particular to the following points:

- market knowledge;
- corporate strategy;
- insurance techniques;
- legal framework (in particular the regulation regarding insurance, its scope of practice, intermediation and taxation);
- finance;
- risk management;
- actuarial science.

The company is committed to having members of the control and supervisory body, effective managers and key functional heads who demonstrate the highest personal integrity. Proof of good reputation is, moreover, a condition to hold the office and necessary, where applicable, for the registration of the executives and members of the supervisory body in the company's trade and companies register.

Executives, members of the control and supervisory body, and key functional heads are subject to compliance with the Crédit Mutuel Alliance Fédérale code of ethics.

2. Implementation of the verification of competence and good reputation

In order to ensure compliance with the requirements of competence and good reputation, GACM SA and its French insurance entities have referred to the Appointments Committee set up at the level of the umbrella company Caisse Fédérale de Crédit Mutuel since January 1, 2018.

The main tasks of this committee are:

- identifying and recommending to the Board suitable candidates for the duties of administrator/member of the Supervisory Board, non-voting board member or executive officer, with a view to proposing their candidacy to the competent body;
- ensuring that candidates have the necessary good reputation as well as the knowledge, competence and experience to perform their duties;
- assessing the balance and diversity of knowledge, skills and experience of the members of the Supervisory Board and of the Board of Directors;
- specifying the duties and qualifications required for the duties performed on the Board and assessing the time to be devoted to these duties.

The committee's opinions take the form of minutes.

The organization, duties and functioning of this committee are specified in the internal rules of the Board of Directors of Caisse Fédérale de Crédit Mutuel.

Prior to an appointment or renewal, the company thus ensures that the qualifications, training and experience acquired make the prospective candidate suitable for the position envisaged. Throughout the performance of their duties, the effective manager, member of the control body or key functional head shall make every effort to meet the requirements of this policy at all times, in particular by attending training courses to maintain the level of expertise required by the position held.

C. RISK MANAGEMENT SYSTEM

1. Risk management

GACM's risk management system aims to:

- guarantee compliance with commitments to policyholders;
- ensure business continuity;
- develop the business while protecting shareholders' own funds and solvency;
- safeguard and optimize the accounting profit (loss).

The risk appetite framework, defined to meet these objectives, takes several forms:

- the level of risk measures that GACM wishes to protect, which corresponds to the risk appetite limits;
- defining the intensity of the stress test scenarios planned corresponding to the occurrence of the major risks.

The quarterly monitoring of the risk appetite framework and the annual ORSA analysis make it possible to review whether the risk appetite limits set were met at a given date as well as in a base case forward-looking scenario, and in adverse scenarios.

If the risk appetite limits are not met in one of the scenarios considered, solutions are reviewed to remedy the situation.

Alert thresholds are also monitored by the risk management function.

The risk management system is based on risk mapping, supplemented by risk indicator dashboards.

These risks, as well as the way in which they are assessed, managed and monitored, are described in more detail in the risk management policy and in the investment risk management policy.

a. Technical risk management

Technical risk management covers all the risks that an insurer takes when marketing insurance policies:

- underwriting risk;
- provisioning risk;
- catastrophic risk.

Technical risk management is based around the following main pillars:

- the business units that handle sales development and pricing;
- the actuarial-technical reserves department, which coordinates the calculation of reserves for the corporate and consolidated balance sheets;
- the Solvency II team, which is responsible for regulatory calculations and related sensitivity analyses;

- management control whose reports and in-depth analyses make it possible to monitor this technical risk over time across all business lines;
- the reinsurance department, which identifies all the risks to be outsourced, defines the appropriate coverage program and places it on the market;
- the key actuarial function, which is responsible for the actuarial coordination of the various business, coordinating the calculation of technical prudential reserves and issuing an opinion on the overall underwriting policy and on the adequacy of reinsurance arrangements;
- the key risk management function.

b. Financial risk management

The financial risk management policy aims to put in place an asset structure in line with liability commitments in compliance with the prudent person principle.

The investment and management rules and limits set are the first step in managing financial risks. This set of rules is described in the investment risk management policy. This policy is accompanied by a "limits file" providing a framework of investment limits.

Financial risk management covers all of the following risks:

- interest rate risk;
- equity and other volatile asset risks;
- property risk;
- credit risk;
- counterparty risk;
- liquidity risk;
- exchange rate risk.

It is based around several services:

- the asset-liability management (ALM) service, which defines strategic asset allocations based on liability constraints in order to limit interest rate risk, equity risk and property risk;
- financial risk management that builds a set of limits and internal rules aimed at limiting exposure to liquidity, concentration, credit and counterparty risks;
- asset managers, who define tactical allocations and manage asset portfolios, while taking into account the constraints set by ALM and financial risk management;
- the Financial Risk Control Department, which ensures, a posteriori compliance with the limits set;
- the key risk management function.

c. Operational risk management

Operational risks

Operational risks are the risks of losses resulting from an inadequacy or failure attributable to:

- non-compliance with internal procedures;
- human factors;
- malfunctioning of the IT systems;
- external events including legal risk. It excludes reputational risks and risks resulting from strategic decisions.

Risk mapping

Operational risk mapping is carried out in each of the subsidiaries' business units in order to identify, assess and measure the risks incurred. The data collected from the various departments and businesses is then consolidated at the global level of GACM in order to obtain an overall view of risks.

This system is completed by an identification of operational risks, which is understood according to two axes: frequency and severity.

Frequency risks

The processing of operational risks is managed by a central function in collaboration with a network of correspondents for frequency risks. The correspondents in the operational departments act as relays to raise the awareness of the management teams about the importance of controlling operational risks and report incidents or claims *via* a specific tool dedicated to this information (RISKOP). This tool is used to build historical loss databases.

All operational risk reports are processed by the central function at Group level, which is responsible for managing operational risks and ensuring consistency in the processing and classification of the origin of the incidents uncovered.

Severity risks

The assessment of severity risks is based on modeling work. The work carried out by the central operational risk function is based on consultations with internal and external experts. All of the studies conducted are formalized and make it possible to evaluate and quantify the impact of these risks. A regular update of the models is undertaken based on new facts or actual experience. Depending on the nature of the results, actions to reduce risk exposure can be undertaken.

Business continuity plan

The central function in charge of operational risks implements risk reduction plans, either by acting on the causes of risks to reduce their occurrence (prevention actions), or on their consequences in order to mitigate their severity (protection actions).

As part of compliance with the business continuity policy, the determination and description of business continuity plans (BCPs) have been formalized and are periodically tested.

In all GACM subsidiaries, business continuity plans have been implemented and aim to address:

- complete unavailability of premises;
- unavailability of human resources;
- unavailability of IT systems.

The formalization of these plans comprises describing:

- the essential businesses assumed by this service;
- functioning in a downgraded mode;
- and determining the resources necessary to operate the business.

The BCPs prioritize the use of remote working. In this context, the activities defined as essential are provided with the necessary resources to provide quality service to our policyholders.

Within each subsidiary, the list of employees to be mobilized in the event of activation of the BCPs concerned is regularly updated.

The health crisis has made it possible to effectively test the BCPs, which has ensured the resilience of the activities of the GACM subsidiaries.

Disaster recovery plan

Annually, a disaster recovery plan (PRA) is completed. This IT disaster recovery plan makes it possible to resume activity within a short period of time in the event of a serious incident.

The simulation of a major computer failure makes it possible to verify that the data considered essential are correctly recovered and that certain major applications restart as quickly as possible while functioning normally.

The Director of Financial Controls and Security is a member of the Management Committee of GACM. The Permanent Control Department and the Compliance Department report periodically to Executive Management and the Audit and Risk Committee on the results of their work undertaken during the financial year and on the effectiveness of the internal control system.

Focus on cybersecurity risk

The IT risk is identified in the IT risk mapping and analyzed through a specific "information systems security" risk sheet, which lists all IS security threats adapted to the insurance sector and presents IT defenses and best practices to prevent cyber risks.

d. Management of other risks

Data quality

Monitoring the quality of the data used in the calculation of reserves and the Solvency II reporting is an issue and a permanent concern for GACM and its entities. The purpose of the data quality process put in place within the framework of Solvency II is to ensure that the data used for pricing, commitment calculations and, more generally, solvency ratio calculations are appropriate and reliable.

The data quality management of GACM and its entities takes place in a favorable context based on the following fundamentals:

- delegation of management remains very circumscribed. Most of the data is created, managed and controlled in GACM's information system;
- the data used in the Solvency II calculations are hardly changed between the operational information system and the decision-making information system. Business decision-makers also remain regular users of operational applications and report any anomalies that may be found;
- commitment calculations are based on technical accounting data when they have the necessary granularity for the calculations. This data is audited by the Statutory Auditors and deemed consistent with financial flows.

In addition, GACM and its entities have a demanding data quality policy.

A diagnostic of the data quality is carried out annually, including in particular control dashboards, the analysis of any anomalies and their impact on the commitments as well as action and remediation plans.

Non-compliance risk

The risk of non-compliance is understood as the risk of judicial, administrative or disciplinary sanctions, financial loss or damage to reputation, resulting from non-compliance with the provisions specific to the activities.

GACM ensures that each of its subsidiaries implements an organization specifically dedicated to the management of non-compliance risks.

The guidelines are defined in a compliance policy, implemented at the instigation of the compliance manager.

The key risk management function must be kept informed of any significant risk of non-compliance. It is also involved in the analysis and validation of any new insurance product.

Sustainability risk

Sustainability risk covers environmental, social and governance (ESG) risks.

It includes the risks related to the energy transition:

- the risk of losses related to climatic events (physical risk);
- the risk of impairment of the value of certain assets (transition risk);
- the risk of financial and regulatory fines.

Risks relating to assets held directly by the main entities of GACM are identified annually. To limit investments in assets that could carry ESG risks, tools, questionnaires and processes were made available to asset managers. Studies are carried out from time to time with the aim of assessing the potential impact of global warming in the medium and long-term on the portfolio's claims ratio.

e. Cross-functional risk management

The ORSA process aims to manage GACM's risks in the short and medium term.

Stress test scenarios relating to the risks identified as major for GACM SA are considered. These stress tests may bear on a risk or on a combination of risks. The results are analyzed with regard to the risk appetite criterion.

This work is transcribed in an annual report or in an additional *ad hoc* report whenever circumstances require.

Each complete ORSA process is presented to the Audit and Risk Committee, then to the Supervisory Board, which must validate the main assumptions and conclusions and express its opinion on the main risks to which GACM is exposed.

2. Internal organization

The risk management system organization has three levels:

- the 1st level corresponds to control, by each operational or functional department, of the risks falling within its area of expertise;
- the 2nd level of control is carried out by the key actuarial function, the permanent control department, the key compliance function, as well as the key risk management function, which is also in charge of coordinating the entire system;
- the 3rd level of risk monitoring is carried out by the key internal audit function, which verifies on an occasional basis the effectiveness of the risk management system through periodic controls.

Final responsibility for the risk management system is incumbent on the Supervisory Board and the effective management.

The Audit and Risk Committee, an offshoot of the Supervisory Board, is the committee for monitoring the risks incurred by GACM.

Coordination of the risk management system is entrusted to the key risk management function. It relies on a network of contributors to work in close cooperation with the operational departments or services, which remain directly responsible for monitoring the risks that concern them.

D. INTERNAL CONTROL SYSTEM

As subsidiaries of a banking group, GACM companies implement risk identification and monitoring procedures that are similar to those imposed on credit institutions by the Order of November 3, 2014.

The internal control system is therefore part of the general organization of controls within Crédit Mutuel Alliance Fédérale. The permanent control of GACM functionally reports to the permanent control of Crédit Mutuel Alliance Fédérale.

1. General internal control system

Each GACM entity has set up an internal control system adapted to its size, its operations and the importance of the risks to which its activities expose it.

Each GACM company ensures that its internal control and risk measurement system covers all of its activities comprehensively.

2. Objectives

In accordance with the definition of the “COSO” internal control framework, the internal control process consists of implementing and continuously adapting appropriate management systems to provide administrators and officers with reasonable assurance that the following objectives are achieved:

- the reliability of financial information;
- compliance with legal and internal regulations;
- the efficiency of the main company processes and data quality;
- prevention and control of the risks to which the company is exposed;
- the application of instructions from the administrative body;
- the protection of assets and persons.

Like any control system, however, it cannot provide an absolute guarantee that the risks of error or fraud are totally eliminated or controlled. Nevertheless, it provides reasonable assurance that the above objectives are being satisfactorily met.

Each of the GACM companies ensures that its internal control system is based on a set of procedures and operational limits that comply with regulatory requirements and Group standards.

Permanent control ensures that the actions of management or execution of transactions as well as the behavior of people fall within the framework defined by applicable laws and regulations and that they comply with the Group’s ethics and internal rules.

Consistency between the objectives assigned to internal control and the resources allocated to it is constantly being sought.

3. General organization

The internal control system consists of permanent control, periodic control and compliance. The permanent control and operational risk management functions are centralized within the same department. The permanent control department is independent of the operational and financial entities it is responsible for controlling and has freedom of investigation and assessment in carrying out its mission.

The permanent control department works closely with the compliance and financial security departments, which are components of the internal control system, by implementing procedures to ensure that businesses are carried out in compliance with legal and regulatory requirements, professional standards and the commitments entered into by the Group.

Permanent control ensures the consistency of the internal control system in force within the Group and that it is properly calibrated in relation to risks. It is based on a regular review of the controls intended to cover the risks inherent in the businesses, by showing the controls in internal control portals. It is based on a mapping of the businesses. Through its actions, Permanent Control seeks to promote internal control and to create a culture of risk management within the various businesses and subsidiaries.

Permanent control has several aspects:

- control activity, which consists of ensuring the consistency and effectiveness of the internal control system within the company, compliance with regulations, in particular those relating to anti-money laundering and terrorist financing, and the Sapin 2 law;
- risk management activity: identification of the nature of the risks involved and updating the control plan;
- supervision of the business lines and authorizations related to the information system;
- support and consolidation of the control work of the subsidiaries.

The system in place is designed to ensure that all of the Group's businesses are periodically monitored by a control organization.

Within the company, controls are organized in three distinct levels.



First level controls

These are all the controls implemented within the operational departments of each company that aim to guarantee the regularity, security and proper completion of the transactions carried out, as well as compliance with the due diligence required to monitor the risks associated with the transactions.

Second level controls

Second-level controls are those carried out by permanent control and compliance functions that are independent of the operational departments. Permanent control ensures the effectiveness and efficiency of controls carried out by operational staff and their superiors as part of the control plan.

Third level controls

The third level of control is performed by the audit function, which ensures the quality and effectiveness of the internal control system in place with regard to the risks incurred by the company in the course of its business.

Permanent control takes the form of daily consistency checks, which are performed by the management of the operational departments within the subsidiaries. In this respect, a functional relationship has been established between the permanent control and compliance departments and the operational departments through an internal control charter for the following areas:

- permanent control;
- financial security;
- authorizations;
- operational risks;
- compliance.

Controls implemented within each subsidiary are designed to control the risks inherent in their businesses. This system is based on highly automated control tools and on a set of management procedures and operational limits that comply with GACM regulations and standards.

At the same time, the permanent control department monitors and supervises the controls carried out in the subsidiaries. In a complementary way, this service also permanently carries out:

- controls on all activities (production, claims, flows);
- interventions in the business lines and subsidiaries to assess their management and compliance with internal and legal rules.

Through a charter, the Group's French companies delegate controls over insurance distribution to bank distributors. The network control bodies operationally implement the permanent control plan drawn up by the insurer and verify compliance with procedures and ensure the effectiveness of controls. The results of these controls are reported to the insurer at least once a year.

The Director of Financial Controls and Security is a member of the Management Committee of GACM. The control department, the permanent staff and the compliance department report periodically to Executive Management and to the Audit and Risk Committee on the results of the work undertaken during the financial year and the effectiveness of the internal control system deployed at both company level and the distribution networks.

Permanent control may be required to carry out specific assignments in order to verify the proper functioning of the risk management system and to assess the relevance and reliability of risk coverage. To do this, it relies on the internal control portals in force and it supervises the control tasks delegated to the operational entities, and even performs reliability tests.

4. Compliance system

GACM, as a Group company, ensures the deployment of a compliance system within each of its subsidiaries. Each GACM insurance company appoints a compliance officer, who manages the system and has the independence, integrity and resources necessary to accomplish his or her mission.

Compliance: a system at the service of the company and customers

The purpose of the compliance system is to support the company's departments so that activities are carried out with the best legal certainty and in compliance with customer protection rules.

The players in the compliance system check respect for the legislation, regulations and Group directives as well as the ethical commitments that govern the activities.

The compliance system ensures regulatory monitoring and helps to assess the impact of the texts.

It endeavors to identify and assess the risks of non-compliance.

Through their actions, the players in the compliance system therefore serve the interests of the company, which they strive to protect against any risk of sanction and, more broadly, image and reputation, and of its customers, policyholders and beneficiaries, by monitoring compliance with customer protection rules.

Main areas of action

The GACM compliance manager drives and ensures the implementation, within each subsidiary, of procedures and actions contributing to the accomplishment of their mission, which includes:

- ensure that a regulatory watch is carried out and that new requirements are taken into account;
- ensure product and service compliance;

- ensure compliance with the rules and the effectiveness of the anti-money laundering and anti-terrorist financing system;
- ensure the quality of information provided to customers;
- ensure compliance with insurance distribution and subcontracting rules;
- raise employee awareness of compliance requirements, particularly through training on topics such as personal data protection and ethics;
- ensure that complaints are taken into account and handled efficiently;
- provide proof, in all countries where such requirements have been introduced, of an organization and means to identify unclaimed savings & retirement insurance contracts with a view to paying the beneficiaries the funds due to them.

For the French entities, the fullest details can be found in the report on the steps taken and the resources implemented in this area, which can be consulted on the Internet (<https://acm.fr/>).

Control and reporting

As a player in internal control, the compliance department contributes, along with permanent control, to the implementation of the insurer's control plan.

The Compliance Officer of each of the Group's companies draws up a regular activity reporting, at least quarterly.

The compliance function of GACM reports to the Compliance Committee, which monitors the work and compliance issues, contributes to risk awareness and drives the compliance approach.

Finally, the Compliance Officer reports, at least annually, to the company's supervisory body, which is required to assess the quality of the work and the management of the risk of non-compliance.

E. INTERNAL AUDIT FUNCTION

The internal audit function conducts its work in compliance with the professional standards and the Code of ethics for internal audit published by the French Institute for Internal Audit and Control (IFACI), and in particular with Standard 1100 which specifies that “internal audit must be independent and internal auditors must carry out their work objectively”.

1. Independence

GACM's internal audit function is independent of the operational and financial entities it is responsible for auditing and, in carrying out its mission, enjoys freedom of investigation and assessment, in accordance with the internal audit policy. The internal audit function reports hierarchically to the effective management to which it reports directly.

The head of the key internal audit function reports to the effective management at all times, and at least once a year to the Audit and Risk Committee, on the results of the controls carried out by all the periodic control bodies operating within the scope of GACM, on the overall level of control of operations and on the progress made in implementing the recommendations. It also reports on significant problems observed in risk management, control, corporate governance or organizational processes. In addition, an activity report on the key internal audit function prepared by the head of said function is submitted annually to the Supervisory Board.

If the key internal audit function notes the existence of a systemic risk, it first informs the Audit and Risk Committee and, where applicable, the effective management. In a second step, it may send a report on these findings to the *Autorité de contrôle prudentiel et de résolution* (French Prudential Supervisory and Resolution Authority, ACPR), after first informing the Management Board or the Audit and Risk Committee of this process.

2. Objectivity

Auditors demonstrate the highest degree of professional objectivity in collecting, evaluating and communicating information about the business or process under review. Auditors make a fair assessment of all relevant factors and are not influenced in their judgment by their own interests or those of others.

They inform the audit manager of any situation that places them, or may reasonably be expected to place them, in a position of conflict of interest or bias. As such, for a period of one year, they are prohibited from auditing a business in which they have participated or for which they have had responsibilities.

3. Operation

Internal audit operations are governed by an audit policy validated and reviewed annually by the Supervisory Board of GACM SA. It sets the guiding and expected principles of internal audit that apply to all GACM SA entities. Furthermore, this policy refers to the professional standards and the internal audit Code of ethics which are distributed in France by IFACI and which constitute the international reference framework for internal audit on the following points:

- the independence of the internal audit function;
- conflicts of interests within the internal audit function;
- internal audit policy;
- the internal audit plan;
- internal audit documentation;
- the tasks of the internal audit function.

The Company's internal audit policy complies with guidelines 40 to 45 of the European Insurance and Occupational Pensions Authority (EIOPA) in this area.

4. Business planning

The internal audit function prepares and implements a plan taking into account all the businesses of GACM as well as their expected developments. For operational reasons, audit assignments relating to distribution businesses within the CM and CIC networks are delegated to the periodic control of the Crédit Mutuel Alliance Fédérale network, and assignments relating to service businesses (IT, desktop publishing, etc.) performed by entities belonging to Crédit Mutuel Alliance Fédérale are delegated to the periodic control of the Crédit Mutuel Alliance Fédérale business lines.

The methodology for determining the audit plan is based on a risk-based mapping approach, assessed both quantitatively and qualitatively, so that the frequency of auditing of businesses is correlated with their degree of risk exposure. The approach used to assess and rank GACM risks is the regulatory own funds requirement, calculated in the Solvency II prudential plan by the Solvency Capital Requirement (SCR). This analysis is supplemented by a risk approach, carried out by integrating operational risks and risks related to information and communication technologies. The audit plan is determined each year, for a five-year period, in order to define priorities consistent with Crédit Mutuel Alliance Fédérale's strategy and to provide GACM SA with reasonable assurance that its risks are under control. The annual internal audit plan is also prepared in coordination with the Chairperson of the Management Board, the Crédit Mutuel Alliance Fédérale business line periodic control and the Confédération Générale Inspectorate. The audit plan is subject to approval by the Audit and Risk Committee.

The Inspectorate-General of the Confédération Nationale du Crédit Mutuel and the Crédit Mutuel Alliance Fédérale group audit may also work within the scope of GACM, as part of their mandate. These two bodies carry out their missions according to the audit plan defined by their respective bodies. The assignments covering the GACM SA scope are approved by the GACM SA Audit and Risk Committee.

5. Conducting the assignments

The objectives of the planned assignments are to identify the strengths and weaknesses of the businesses or structures audited and to make recommendations. They contribute to refining the risk assessments and improving the functioning and efficiency of the structures.

At the end of each assignment, the internal audit function prepares a report which traces all the weaknesses identified and makes recommendations to remedy them. The audited entity has the chance to comment on the recommendations formulated.

The report, which is drafted at the end of an assignment, is sent to the entity concerned and to the director of the business unit in question in order to plan the implementation of the recommendations. As soon as the schedule of recommendations is agreed between the audited entity and the internal audit function, the report is sent to the effective management of the audited structure.

The entities are responsible for the implementation of the recommendations. For all assignments carried out, recommendations are monitored using a dedicated tool. The objective is to formulate a general assessment of the progress of the action plan and the achievement of results by the audited entity. This is formalized in a follow-up report issued within one to two years after the initial audit report is issued and following the expiration of the recommendations.

F. ACTUARIAL FUNCTION

The governance of GACM's actuarial function is defined in the GACM actuarial function policy, approved by the Supervisory Board. This policy sets out the principles that GACM SA, as well as all French and foreign entities, must apply.

In accordance with the responsibilities of the actuarial function described in Article 48 of the Solvency II Directive, the missions of the actuarial function within GACM are divided into five main areas:

- coordination of the calculation of prudential technical reserves and the validation of Solvency II valuation models;

- coordination of the actuarial issues of GACM's various business lines, in particular by issuing opinions on new products and new guarantees, and by analyzing the overall underwriting policy;
- analysis of the broad strategic guidelines of reinsurance;
- participation in the data quality system;
- contribution to the implementation of the risk management system.

The analysis and conclusions of these various missions are presented in the annual report of the actuarial function.

G. OUTSOURCING

GACM favors direct control of its businesses. For the most part, the tasks specific to the insurance business are carried out by the Group's insurance companies themselves.

GACM's companies benefit from the expertise of the dedicated subsidiaries of Crédit Mutuel Alliance Fédérale for the performance of certain essential activities.

This essentially means:

- provision and maintenance of the information system by Euro-Information;
- digitization and electronic archiving by Euro-TVS, a subsidiary of Euro-Information;
- controls delegated to the Crédit Mutuel Alliance Fédérale and Confédération Nationale du Crédit Mutuel control bodies. These controls relate to insurance distribution, mainly by the Crédit Mutuel and CIC networks. They also cover the services provided by the Group's business lines.

The insurance intermediaries of the Crédit Mutuel and CIC networks are also responsible for certain day-to-day management tasks of insurance contracts and the entities of the Cofidis Group benefit from a delegation of contract and claims management in creditor insurance. The control of these service providers is carried out by Crédit Mutuel Alliance Fédérale's dedicated control bodies.

The subcontracting of activities to external entities not under the supervision of Crédit Mutuel Alliance Fédérale or Confédération Nationale du Crédit Mutuel remains exceptional. The only company that stands out in this respect is Sérénis Assurances SA, whose business is oriented towards brokerage. Sérénis Assurances SA has recourse to a broker channel and may entrust it with management and claims management as a subcontractor.

The control system is adapted to the nature of the services subcontracted. It is intended to ensure the same quality of service, whether implemented by the company itself or by its subcontractor.

H. OTHER INFORMATION

No additional information on the GACM governance system is required.

3

RISK PROFILE



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A. INTRODUCTION

The Solvency Capital Requirement (SCR) corresponds to the amount of own funds necessary to limit the probability of the Company's bankruptcy to 0.5% within one year.

The SCR at December 31, 2021, calculated by the risk module according to the Solvency II standard formula, is presented below:

Detail of the SCR (in millions of euros)

Market SCR	5,915
Counterparty SCR	142
Life insurance underwriting SCR	1,542
Health underwriting SCR	1,365
Non-life underwriting SCR	959
BSCR	7,308
Operational SCR	591
Tax adjustment	-435
SCR	7,464
SCRot	127
FINAL SCR	7,591

GACM benefits from a good diversification between its risks due to the variety of its activities.

The SCRot (other related undertakings) comprises the capital requirements of non-insurance companies and insurance companies over which GACM does not exercise significant influence.

Analyses were carried out to check that the calibrations of the SCRs of the standard formula are well suited to the risk profile of GACM's activities.

B. UNDERWRITING RISK

1. Description of the main risks

Through its businesses in savings, retirement, creditor insurance, protection, non-life and health insurance, GACM is exposed to life, non-life and health insurance underwriting risks.

Mortality and longevity risks

Mortality and longevity risks correspond to the risk of loss due to an unforeseen change in claims. Mortality risk is a particular risk for the protection and creditor insurance businesses. Longevity risk is present in the annuity, dependency and retirement portfolios.

Disability and invalidity risk

This risk corresponds to the risk of loss due to an unforeseen variation in disability benefits for creditor and personal protection insurance policies.

Redemption risk

In savings, the redemption risk corresponds to the loss of earnings on the redeemed policies. For policies denominated in euros, which benefit from a capital guarantee, it may also result in financial losses following the large-scale sale of assets at a potentially unfavorable time on the financial markets.

The redemption risk on the creditor portfolio corresponds to the loss of earnings due to early repayment or a change in insurer.

The redemption risk on the non-life portfolio corresponds to the loss of earnings due to early termination of the insurance contract.

Underwriting risks for non-life and health (similar to non-life)

■ Premium risk

Premium risk is the risk that the amount of claims that will occur in the coming year will exceed the earned premiums collected during the period.

■ Reserve risk

Reserve risk relates to the liabilities of insurance policies covering previous years, *i.e.* claims that have already occurred. This risk is related to the uncertainty of both the amounts paid and the rate of settlement of these amounts.

Expense risk

Expense risk is a sudden and sustainable deterioration in costs.

Disaster risk

Disaster risk corresponds to the occurrence of an extreme event resulting in significant losses.

2. Risk exposure

a. Exposure

Life insurance underwriting SCR

The life underwriting SCR is detailed in the following table:

Detail of the SCR (in millions of euros)

Mortality SCR	523
Longevity SCR	290
Disability/invalidity SCR	10
Redemption SCR	560
Expenses SCR	494
Revision SCR	4
Disaster SCR	664
Life insurance underwriting SCR	1,542

The main life insurance underwriting risks are disaster, surrender, mortality and expense risks.

Non-life underwriting SCR

The non-life underwriting SCR is detailed in the following table:

Detail of the SCR (in millions of euros)

Premium and reserve SCR	893
Redemption SCR	27
Disaster SCR	191
Non-life underwriting SCR	959

GACM's main non-life underwriting risks are the risk of premiums and reserves, in particular on the auto bodily injury liability cover.

Health underwriting SCR

The health underwriting SCR is detailed in the following table:

Detail of the SCR (in millions of euros)

Health SCR similar to life	1,171
Health SCR similar to non-life	315
Disaster SCR	30
Health underwriting SCR	1,365

GACM's main health underwriting risks are disability and invalidity risks related to the creditor guarantee (health modeled as similar to life).

b. Change in risk

In property & casualty insurance, the impacts of the health crisis on the cost of claims are fading in 2021. In 2021, activity and claims returned to levels that were broadly comparable to the periods preceding the crisis.

In health, the claims ratio deteriorated due to the catch-up effect of care observed after the lockdown period and the 100% health reform, which took on its full effects on January 1, 2021.

In savings and retirement, net inflows were positive in 2021. GACM continued its policy of diversifying between unit-linked products and euro-denominated funds.

c. Concentration

Underwriting risks may be heightened if the portfolio is concentrated on a small number of policyholders with significant capital at risk or a high surrender value.

GACM manages a wide range of health, protection & creditor insurance, savings insurance, non-life insurance and health products, mainly in France, where 94% of revenues are generated.

The portfolio is mainly comprised of individual customers. It therefore presents a limited concentration risk.

3. Risk management

The risk management policy is based on documented governance and procedures.

a. Risk mitigation policy

Pricing

First, each business unit implements the development and pricing policy. Pricing is calibrated to best account for the risks to be covered, and thus ensure the a priori adequacy of premiums to cover future claims. All products created and modified undergo an internal validation procedure involving numerous functions. In addition, a Product Committee reviews and assesses the opinions and recommendations of the various expert functions involved in the process, issues an opinion on the marketing of a product and alerts the effective management if it identifies any risk(s) justifying it.

Provisioning

Secondly, the actuarial-technical reserves team and the key actuarial function are responsible for managing the provisioning risk, which corresponds to the risk related to a poor valuation of commitments both in the corporate financial statements and in the prudential standards.

Reinsurance

Lastly, the reinsurance program is designed to protect the profit (loss) and solvency of GACM's entities by limiting the impact of possible technical losses on own funds.

The main risks covered by reinsurance are:

- risks related to natural events, including natural disasters;
- civil liability of motor and multi-risk policies of individuals and professionals;
- the risk against fire, explosion and attacks;
- dependency policies;
- ten-year civil liability;
- group protection with compulsory membership.

Redemption risk

Despite the competitive environment in the creditor division and all legislative changes, the rate of policy cancellations remains limited.

The risk of redemption on the euro-denominated savings portfolio of GACM life entities is significant, however this risk is mitigated by the significant amount of the Provision for profit-sharing (PPE) and the ability of the High Council for Financial Stability to limit redemptions over a given period. The PPE could be used to offer a competitive rate on euro savings contracts in years when interest rates rise, thereby limiting redemptions.

b. Risk monitoring

The monitoring of underwriting risks described above is carried out by entity and by business line.

Risk monitoring indicators fall into two categories: the standard formula SCR, described above, and the operational indicators defined below.

The level of claims of each business line is closely monitored. The technical indicators monitored on a regular basis by business line may include monitoring of new business production, cancellations, claims-to-premium ratios and monitoring of frequency.

The savings portfolio of GACM's life insurance entities is regularly monitored both in terms of the breakdown of its outstandings and in terms of incoming and outgoing flows.

This monitoring makes it possible to track the net inflow of funds.

4. Risk sensitivity analysis

GACM benefits from a good balance and good diversification between underwriting risks. Sensitivity analyses may be carried out from time to time.

C. MARKET RISK

1. Description of the main risks

Market risk is the risk of loss that may result from fluctuations in the prices and returns of the financial instruments that make up a portfolio.

The main market risks for GACM are interest rate risk, equity risk and similar and property risk. Credit risk, including spread risk, is discussed in the following chapter.

Interest rate risk

In life insurance, interest rate risk mainly concerns savings in euros. It can take two forms:

- **a risk of rising interest rates:** due to the inertia of the portfolio's rate of return, in the event of a rise in interest rates, the rate paid by the insurer on euro-denominated contracts may initially be below market rates. The phenomenon is all the more important if the rise in rates is sharp and sudden. Policyholders may then decide to surrender their policy to invest their savings in a competing product. These redemptions, if they become significant, may force the insurer to sell its bonds and realize capital losses;
- **a risk of falling interest rates:** if rates fall, the rate of return on the asset is diluted. The risk for the insurer is that it will no longer be able to pay the guaranteed minimum rates on savings contracts in euros.

In the other business lines, the interest rate risk manifests through:

- the emergence of unrealized capital losses in case of an increase in rates;
- a loss of income on new investments as well as an increase in certain technical reserves if rates fall.

Equity risk and similar

Equities and similar assets are by nature volatile. Impairment of these assets (excluding investments representing unit-linked commitments) will impact the financial statements of insurance entities.

In fact, the insurer may have to recognize impairments and/or a provision in the event of an unrealized loss of value on these assets, thus leading to a significant decrease in investment income.

Property risk

A first risk may appear at the level of regular income in case of property vacancy or non-payment of rents.

A second risk arises from the impairment of assets, which may lead the insurer to set aside provisions, thereby reducing investment income.

Foreign exchange risk

Foreign exchange risk is the risk of loss due to a change in the conversion rate between the euro and a foreign currency.

Concentration risk

Market risks may be heightened if the asset portfolio is concentrated among a few issuers.

2. Risk exposure

a. Exposure

The financial assets of GACM entities consist of interest rate products and, to a lesser extent, equities, property and money market investments.

The asset allocation at the end of 2021, excluding unit-linked contract assets, is as follows:

Net carrying amount	(in €M)	(in %)
Rate products	79,842	77%
Equities and similar	12,969	13%
Property	6,077	6%
Monetary	4,178	4%
TOTAL	103,066	100%

Market value	(in €M)	(in %)
Rate products	84,951	72%
Equities and similar	21,640	18%
Property	7,384	6%
Monetary	4,178	4%
TOTAL	118,153	100%

Scope: ACM VIE SA, ACM VIE Mutuelle, ICM LIFE SA, NELB SA, ACM IARD SA, MTRL, Partners Assurances SA, Sérénis Assurances SA, GACM ESPAÑA.

SCR

Market risk represents 56% of GACM's overall SCR.

Market risks are significant, particularly on the portfolio of assets representing the euro-denominated savings contracts of GACM's life insurance entities.

Detail of the SCR (in millions of euros)	
Rates SCR	904
Equities SCR	3,357
Property SCR	514
Spread SCR	1,899
Exchange rate SCR	177
Concentration SCR	242
Market SCR	5,915

The main market risks are equity risk and spread risk.

Foreign exchange risk is low; the investments are mainly in euro-denominated securities.

Spread risk is discussed in the following chapter.

b. Change in risk

French rates ended the year slightly up, but remained at a low level (average ten-year OAT rate of 0.01% over the year), leading to a dilution of the bond portfolio's yield. Equity markets closed at a record high (7,153 points) but are subject to volatility.

In 2021, asset allocation remained relatively stable for life insurance entities. In non-life entities, the proportion of fixed-income products increased at the expense of the money market portion.

c. Concentration

Concentration risk is low due to diversification rules on the assets described below.

3. Risk management

a. Risk mitigation policy

The financial risk management policy aims to establish an asset structure in line with the liability commitments. Investment management is based on "isolated" or "restricted" assets corresponding to the technical commitments recorded as liabilities on the balance sheet. Commitments are grouped by type of risk, taking into account regulatory, contractual, technical and financial aspects within GACM's entities.

The investment policy, which sets investment rules and limits and management according to the prudent person principle, is the first link in the management of financial risks. The authorized financial investments are those defined by the investment policy within the limits and conditions described in the limits binder and the procedures of the financial management and in compliance with the anti-money laundering procedures of GACM.

Environmental, social and good governance (ESG) criteria are gradually being incorporated into the investment policy.

Unit-linked contracts are fully covered on the assets side of the balance sheet by benchmark securities.

Today, market risk management is organized around:

- individual control of certain financial risks deemed major: interest rate risk, equity risk, credit risk, etc.;
- a comprehensive risk analysis aimed at protecting entities against the simultaneous occurrence of several of these risks.

The Finance Committee, made up of members of the management, approves the risky asset allocation proposals and defines the hedges against financial risks within the framework of the general policy adopted by the Supervisory Board of GACM and the Boards of Directors of Group entities.

In addition, the high level of the provision for profit-sharing (PPE) reduces exposure to the risk of interest rate increases. The risk of a fall in interest rates on these entities is also limited by the marketing of contracts in euros at a guaranteed annual rate (APR), which can be revised each year according to changes in the return on assets.

The average guaranteed minimum rate (GMR) of the euro contract portfolios was 0.18% in 2021.

b. Risk monitoring

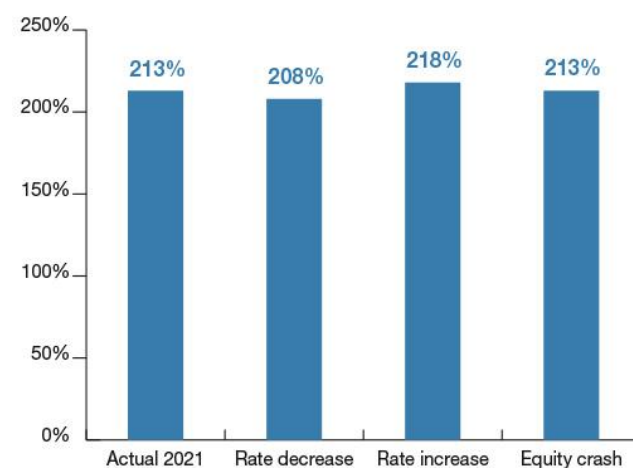
Monitoring and analyses are carried out periodically, by entity and by management type. They provide information to the investment department to guide their investments. This information is of several kinds: asset allocation, cash flow and duration projections for assets and liabilities, composition of the bond portfolio by sector and rating, and monitoring of the level of the equity markets, cancelling out unrealized capital gains or losses.

4. Risk sensitivity analysis

A sensitivity analysis of shareholders' equity and the Solvency II ratio at December 31, 2021 was carried out for the following scenarios:

- a +50 bp increase in interest rates;
- a -50 bp decrease in interest rates;
- an equity market crash of -20% coupled with an increase in volatility.

→ SENSITIVITY OF THE SOLVENCY II RATIO TO MARKET SHOCKS



Scenario	Impact on SII ratio
Rate decrease	-5 points
Rate increase	+5 points
Equity crash	0 points

GACM is sensitive to a drop in interest rates.

D. CREDIT RISK

1. Description of the main risks

Spread risk

The spread risk (considered to represent the credit quality of an asset) corresponds to the risk of an issuer defaulting on its debt.

To measure the credit quality of an issue or an issuer, the group uses rating agency ratings.

Counterparty risk

Counterparty risk is the risk that one of the counterparties to financial or reinsurance transactions will not honor its commitments.

2. Risk exposure

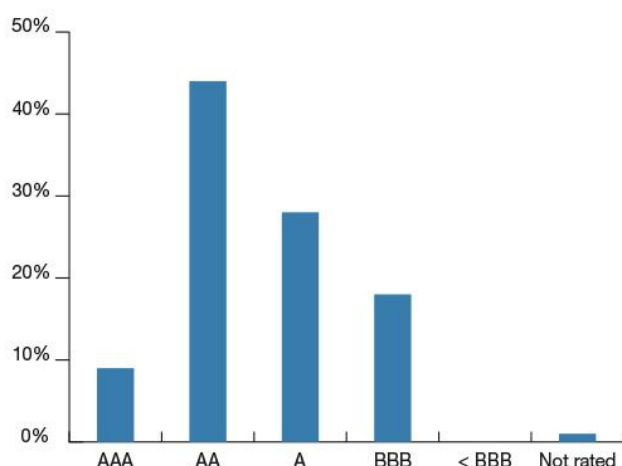
a. Exposure

Directly held bond portfolio

The direct bond portfolio benefits from good diversification between public and private issuers.

The bond portfolio represents 95% of the fixed-income portfolio.

The portfolio securities are of high credit quality:



Scope: ACM VIE SA, ACM VIE Mutuelle, ICM LIFE SA, NELB SA, ACM IARD SA, MTRL, Partners Assurances SA, Sérénis Assurances SA, GACM ESPAÑA.

France is the main issuer in the sovereign bond portfolio of the Group's French entities.

Other exposures

The Group uses reinsurance and carries out financial transactions that also generate a counterparty risk.

SCR

The spread SCR is the second most significant risk in the market risk module.

The counterparty SCR represents 1% of the sum of the SCRs per risk module (including operational SCR).

b. Change in risk

The proportion of sovereign bonds and corporate bonds in the portfolio was relatively stable in 2021.

The change in the breakdown of the bond portfolio in net carrying amount is detailed below.

(in net carrying amount)	12/31/2021	12/31/2020
Sovereigns	27%	25%
Public sector	15%	15%
Financial	28%	29%
Corporate	31%	31%
TOTAL	100%	100%

Scope: ACM VIE SA, ACM VIE Mutuelle, ICM LIFE SA, NELB SA, ACM IARD SA, MTRL, Partners Assurances SA, Sérénis Assurances SA, GACM ESPAÑA.

The breakdown of the net carrying amount of the sovereign bond portfolio by issuing country is detailed below.

(in net carrying amount)	12/31/2021	12/31/2020
France	74%	72%
Spain	11%	11%
United States	4%	1%
Belgium	3%	3%
Japan	3%	2%
Other	5%	10%
TOTAL	100%	100%

Scope: ACM VIE SA, ACM VIE Mutuelle, ICM LIFE SA, NELB SA, ACM IARD SA, MTRL, Partners Assurances SA, Sérénis Assurances SA, GACM ESPAÑA.

c. Concentration

Credit risks may be heightened if the asset portfolio or financial and reinsurance transactions are concentrated on a few issuers of lower credit quality.

Exposures are diversified in terms of issuers, rating categories and maturity.

3. Risk management

a. Risk mitigation policy

Spread risk

The management of spread and concentration risk is *via*:

- exposure limits by issuer. These limits take into account the issuer's rating by the main rating agencies;
- exposure limits by rating class.

Counterparty risk

Elements contributing to limiting this risk on financial operations are:

- counterparty selection rules;
- position limits by counterparty;
- regular control of the valuations of the products concerned.

In reinsurance, the rules are as follows:

- rules for selecting reinsurers;
- criteria on the securities accepted as collateral.

b. Risk monitoring

Monitoring and regular analysis of spread risk

Portfolio spread risk monitoring is organized around regular monitoring of portfolio ratings and compliance with internal limits.

Monitoring and regular analysis of counterparty risk

The list of counterparties for financial transactions is periodically reviewed by dedicated committees.

In the context of reinsurance, the finance department carries out a semi-annual control of the securities accepted as collateral.

For insurance receivables, a monthly statement is drawn up with an analysis of the age of insured receivables and disputed amounts.

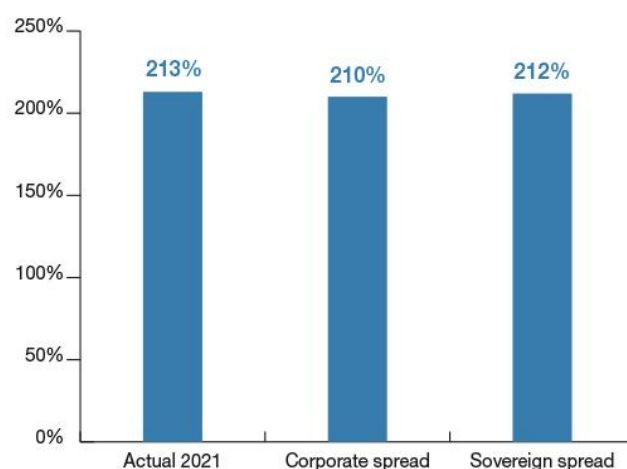
4. Risk sensitivity analysis

A sensitivity analysis of the Solvency II ratio at December 31, 2021 was carried out in the following scenarios:

- an increase in the corporate spread of +75 bp;
- an increase in the sovereign spread of +75 bp.

The Volatility Adjustment (VA) is adapted to the size of the spreads in the sensitivities described above.

→ SENSITIVITY OF THE SOLVENCY II RATIO TO SPREAD SHOCKS



Scenario	Impact on SII ratio
Corporate spread	-3 points
Sovereign spread	-1 point

GACM's solvency ratio decreased due to the increasing spreads envisaged (sovereign or corporate). However, the associated loss remains limited.

E. LIQUIDITY RISK

1. Description of the main risks

Liquidity risk is the risk of not being able to sell an asset or of selling it at a significant discount.

2. Risk exposure

a. Exposure

As of December 31, 2021, the majority of assets, excluding unit-linked assets, held by GACM entities are liquid.

SCR

Liquidity risk is not taken into account in the standard formula of Solvency II.

b. Change in risk

The proportion of liquid assets in the portfolio remained broadly stable over the year.

c. Concentration

Investments in illiquid assets are strictly governed by a certain number of limits.

3. Risk management

a. Risk mitigation policy

Liquidity risk is managed in several ways:

- a study of long-term liquidity gaps ensures that the projected flows from savings and similar liabilities over the next ten years are covered by the provisional cash flows generated by the assets;
- by liquidity stress tests (in the short or medium term) enabling the analysis of the Group's needs in terms of disposable assets in the event of a stress situation on the liabilities;
- limits on unlisted and illiquid assets.

b. Risk monitoring

In addition to the reviews mentioned, monitoring is organized around:

- daily monitoring of the cash position, enabling asset managers to know the cash position of each management type on a daily basis;
- quarterly monitoring of the degree of liquidity of assets;
- a "liquidity emergency plan" which allows regular monitoring of redemptions on the euro savings portfolios of the Group's life insurance entities and defines a priority for disposals based on the intensity of redemptions, if this risk occurs.

c. Expected profit in future premiums

In the Solvency II balance sheet, Best Estimate future premiums are taken into account in the calculation of reserves for certain policies. Expected future profit, calculated as the difference between Best Estimate provisions and provisions without taking into account future premiums, is measured each year for the entities concerned.

4. Risk sensitivity analysis

The liquidity calculations used show that in the medium term (three years) the entities' positions in disposable assets are sufficient to cope with a stress situation on liabilities.

The liquidity stress tests also show that GACM's life insurance entities can withstand a shock of massive redemptions on euro savings funds (30% of one-year assets).

F. OPERATIONAL RISKS

1. Description of the main risks

Operational risks are the risks of losses resulting from an inadequacy or failure attributable to:

- non-compliance with internal procedures;
- human factors;
- malfunctioning of the IT systems;
- external events including legal risk. It excludes reputational risks and risks resulting from strategic decisions.

2. Risk exposure

a. Exposure

The operational SCR represents 6% of the sum of the SCRs per risk module (including operational SCR).

b. Change in risk

The share of operational SCR in the capital requirements of GACM remained stable over 2021.

c. Concentration

The concentration of operational risk could be related to dependence on a service provider, business partners or distribution networks. These risks are very limited for GACM.

3. Risk management

a. Risk mitigation policy

A business continuity policy has been drafted. It describes the strategy adopted by GACM, as well as the crisis management system put in place in case of a major incident.

Working closely with its distribution networks, the activity of Assurances du Crédit Mutuel (production management, claims management, etc.) is carried out by the staff of 12 administrative centers spread across France, Belgium, Luxembourg and Spain.

Electronic document management, the pooling of incoming telephone calls, access from each center to all ACM contracts within its scope of activity provide a dynamic business continuity plan (BCP) by dividing the workload of the deficient center amongst all the other administrative centers. This system has been tested on different administrative centers at different times. This test made it possible to test access to specific software used by employees.

As part of the management of the health crisis (Covid-19), the business continuity plans of GACM's entities were successfully activated, thus ensuring the resilience of the various subsidiaries.

GACM and its subsidiaries regularly update the business continuity plans in order to ensure that they are comprehensive and operational.

Every year, a disaster recovery plan (PRA) is tested by Euro-Information, the IT subsidiary of Crédit Mutuel Alliance Fédérale, which aims to ensure the reconstruction of the company's databases and essential applications in a timely manner.

The Security Committee has defined a security strategy incorporating the notion of DICP (availability, integrity, confidentiality, and proof) in all stages of project management: from launch to delivery in operation.

The definition of a general IT security policy has been formalized, as well as a mapping of operational IT and security risks (including cybercrime risks).

Risk mapping makes it possible to identify, assess and measure the risks incurred.

Modeling of extreme operational risks has been undertaken.

b. Risk monitoring

Maintaining the awareness and involvement of contributors is ensured by regular coordination by the operational risk function.

G. OTHER SIGNIFICANT RISKS

1. Description of the main risks

GACM is exposed to other risks not previously addressed, of which the main risks are detailed below.

Data quality risk

As part of its insurance business, GACM processes a significant amount of data and uses numerous IT tools. Data quality is therefore an important issue.

Non-compliance risk (including money laundering risk and terrorist financing)

The risk of non-compliance is understood as the risk of judicial, administrative or disciplinary sanctions, financial loss or damage to reputation, resulting from non-compliance with the provisions involving insurance businesses, whether of a legislative or regulatory nature, or professional and ethical standards, or instructions issued by the executive body, in particular pursuant to the guidelines of the governing body.

Environmental, social and governance (ESG) risks

This is the risk of sustainability, which covers environmental, social and governance (ESG) risks. Environmental risks include risks related to the energy transition in its three components:

- physical risk: the risk of losses related to climatic events;
- transition risk: the risk of impairment of the value of certain assets;
- the risk of financial and regulatory fines.

Reputational risk

Reputational risk refers to the financial risk that GACM faces with respect to its brand image that may be tarnished by scandals. The main risk factors are related to the ethics, integrity and social and environmental practices of the company, or a cyber-attack.

2. Risk exposure

Quantifiable risks are subject to monitoring or specific studies.

Given that it is part of a banking group, GACM may be subject to reputational risk related to a deterioration in Crédit Mutuel's image.

The effectiveness of the implementation of regulatory risks is assessed through audit assignments which provide reasonable assurance on the compliance of the systems and which identify areas for improvement.

3. Risk management

GACM is committed to limiting global warming, whether in terms of product offering, policy management, investments or as a responsible company.

GACM has committed to reducing the carbon footprint of the investment portfolio by 15% over the period of the strategic plan (2019-2023) and to eliminating exposure to coal by 2030. It also decided to end the financing of projects related to the exploration, production and transportation or processing infrastructures relating to unconventional hydrocarbons.

In addition, an ESG analysis is systematically carried out for each direct investment, and restrictive policies are applied to coal, hydrocarbons, weapons and tobacco. In order to manage the risk of non-compliance, an organization has been set up around the key compliance function. The compliance function works in conjunction with the compliance department of Crédit Mutuel Alliance Fédérale and with the partner channels, and has a network of correspondents within the business lines.

As part of its fight against corruption, GACM has a corruption risk mapping, ensures the awareness of its employees, as well as the assessment of the corruption risk of its business partners. Work to consolidate the system will continue in 2022.

H. OTHER INFORMATION

Dependency between risks

GACM SA measures its eligible own funds and its capital requirement according to the calculation rules defined by the Solvency II standard formula.

The dependency between risks is realized using correlation matrices between risk modules and sub-modules. These matrices are defined in the delegated acts (level 2) of the regulation.

GACM benefits from good diversification between the Group's businesses and entities, as demonstrated by the significant diversification effect resulting from the standard formula (see Introduction of the Risk profile).

There is no specific risk at the Group level.

4

VALUATION FOR SOLVENCY PURPOSES



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Solvency II general valuation principles

The rules for valuing the prudential balance sheet are detailed in the provisions of the Solvency II Directive of Delegated Regulation 2015/35 and the ACPR notices.

In accordance with Article 75 of the Solvency II Directive, insurance and reinsurance undertakings value their assets and liabilities as follows:

- assets are valued at the amount for which they could be exchanged as part of an arm's length transaction between informed and willing parties;
- liabilities are valued at the amount for which they could be transferred or settled as part of an arm's length transaction between informed and willing parties.

In the prudential balance sheet, assets and liabilities are therefore measured at market value (or fair value).

As a reminder, GACM's IFRS consolidated financial statements were prepared in accordance with IAS and IFRS standards and IFRIC interpretations applicable at December 31, 2021 and as adopted by the European Union.

As these standards are relatively close to the Solvency II valuation principles, they are used to value certain categories of assets and liabilities in the prudential balance sheet.

However, there are valuation differences between the Solvency II balance sheet and the consolidated financial statements under IFRS, which are described later in the report.

Scope of consolidation

GACM's Solvency II scope of consolidation is equivalent to the IFRS scope of consolidation presented in section I. Business and performance, A.2.b, with the exception of the Tunisian company ASTREE SA, which is not consolidated in the Solvency II balance sheet.

In accordance with Article 229 of Directive 2009/138/EC, the carrying amount of ASTREE SA is deducted from the own funds available to cover the Group's solvency, given the lack of information (non-EU company) and the non-material nature of its own funds in relation to those of GACM.

Consolidation principles and methods

The Solvency II balance sheet consolidation principles and methods are similar to the IFRS consolidation principles and methods detailed in Section II. System of governance A.5.

Presentation of the consolidated Solvency II balance sheet

At December 31, 2021, GACM's consolidated prudential balance sheet was as follows (with 2020 comparison):

Assets (in millions of euros)	2021	2020	Variation
Goodwill	-	-	-
Deferred acquisition costs	-	-	-
Intangible assets	-	-	-
Deferred tax assets	7	9	-2
Retirement benefit surplus	-	-	-
Property, plant & equipment held for own use	269	240	29
Investments (other than assets held for index-linked and unit-linked contracts)	119,926	119,076	850
Assets held for index-linked and unit-linked contracts	18,097	15,276	2,821
Loans and mortgages	8,473	7,935	537
Amounts recoverable under reinsurance contracts	276	416	-140
Deposits to cedants	-	-	-
Insurance and intermediaries receivables	315	299	16
Reinsurance receivables	14	35	-21
Receivables (trade, not insurance)	195	353	-158
Treasury shares (held directly)	-	-	-
Amounts due in respect of own fund items or initial funds called up but not yet paid in	-	-	-
Cash and cash equivalents	562	594	-33
Any other assets, not elsewhere shown	47	67	-20
TOTAL ASSETS	148,182	144,302	3,880

Tables prepared on the basis of QRT S.02.

Liabilities (in millions of euros)	2021	2020	Variation
Technical reserves – non-life	3,238	3,107	132
Technical reserves – life (excluding index-linked and unit-linked)	97,992	98,343	-351
Technical reserves – index-linked and unit-linked	17,898	14,841	3,057
Other technical reserves	-	-	-
Contingent liabilities	-	-	-
Provisions other than technical reserves	8	7	1
Retirement benefit obligations	51	50	1
Deposits from reinsurers	128	206	-78
Deferred tax liabilities	471	32	439
Derivatives	109	65	45
Debts owed to credit institutions	8,797	9,522	-724
Financial liabilities other than debts owed to credit institutions	44	104	-60
Insurance & intermediaries payables	173	178	-6
Reinsurance payables	5	11	-6
Payables (trade, not insurance)	333	298	35
Subordinated liabilities	1,572	848	724
Any other liabilities, not elsewhere shown	36	49	-13
TOTAL LIABILITIES	130,855	127,660	3,196
EQUITY	17,327	16,642	684

Tables prepared on the basis of QRT S.02.

The following sections aim to present:

- the valuation methods used to prepare the Solvency II balance sheet;
- the main differences with those used to prepare the consolidated financial statements under IFRS.

A. ASSET VALUATION

Assets (in millions of euros)	References	Solvency II	IFRS	Standards differences
Goodwill	A.1	-	129	-129
Deferred acquisition costs	A.2	-	50	-50
Intangible assets	A.3	-	10	-10
Deferred tax assets	A.4	7	29	-22
Retirement benefit surplus		-	-	-
Property, plant & equipment held for own use	A.5	269	156	113
Investments (other than assets held for index-linked and unit-linked contracts)	A.6	119,926	118,290	1,635
Assets held for index-linked and unit-linked contracts	A.7	18,097	18,097	-
Loans and mortgages	A.8	8,473	8,473	-
Amounts recoverable under reinsurance contracts	A.9	276	330	-54
Deposits to cedants		-	-	-
Receivables from insurance and intermediaries	A.10	315	321	-6
Reinsurance receivables	A.10	14	14	-
Receivables (trade, not insurance)	A.10	195	198	-3
Treasury shares (held directly)		-	-	-
Amounts due in respect of own fund items or initial funds called up but not yet paid in		-	-	-
Cash and cash equivalents	A.10	562	562	-
Any other assets, not elsewhere shown	A.10	47	63	-16
TOTAL ASSETS		148,182	146,724	1,458

Table prepared on the basis of QRT S.02.

The differences between the prudential balance sheet and the IFRS balance sheet as of December 31, 2021 are mainly due to:

- elimination of goodwill, deferred acquisition costs and intangible assets for a total of €189 million;
- revaluation of investments for a total of €1,635 million (including in particular €988 million on real estate assets [other than held for own use] and €632 million on bonds);
- revaluation of property, plant and equipment held for own use for €113 million.

1. Goodwill

In the IFRS consolidated financial statements, business combinations are carried out in accordance with IFRS 3 revised, and in particular by applying the acquisition method.

Goodwill represents the difference between the acquisition cost for the acquirer and the fair value of the identifiable assets and liabilities.

Positive goodwill is recorded under intangible assets. When negative, it is recognized directly in the income statement.

Goodwill carried in the balance sheet is not amortized, but is tested for impairment as soon as there is objective evidence of impairment and at least once a year in accordance with IAS 36.

In the Solvency II balance sheet, goodwill is valued at zero, as it cannot be traded on an active market.

2. Deferred acquisition costs

In the IFRS consolidated financial statements, the portion of policy acquisition costs not attributable to the financial year is recorded on the asset side of the balance sheet under "Deferred acquisition costs", whereas under prudential standards, the value of these costs is zero.

3. Intangible assets

In the IFRS balance sheet, intangible assets are recognized at their acquisition or production cost. They are amortized over their useful life or, where applicable, impaired if there is an indication of impairment.

In the Solvency II balance sheet, intangible assets are valued at zero, unless:

- they are identifiable;
- the company can obtain future economic benefits;
- they have available value in an active market.

4. Deferred tax assets

The principles for recognizing and measuring deferred taxes in the Solvency II balance sheet are detailed in section C.4 below.

5. Property, plant and equipment held for own use

These are operating properties and other property, plant and equipment held for own use.

Operating properties

In the IFRS consolidated financial statements, operating properties are recognized at amortized cost, using the component-based asset recognition method described in IAS 16.

In the prudential balance sheet, they are remeasured at their fair value corresponding to the appraisal value, established at least every five years and updated annually by an independent appraiser approved by the ACPR.

Other property, plant and equipment held for own use

In the IFRS consolidated financial statements, other property, plant and equipment held for own use is recognized at amortized cost.

These fixed assets are not revalued in the prudential balance sheet, as the value in the IFRS consolidated financial statements constitutes a satisfactory assessment of the Solvency II value.

6. Investments

Investments (in millions of euros)	Solvency II	IFRS	Standards differences
Property (other than for own use)	3,696	2,708	988
Holdings in related undertakings, including participations	2,829	2,813	16
Equities	14,799	14,799	-
Bond	82,579	81,948	632
Collective Investments Undertakings	15,983	15,983	-
Deposits other than cash equivalents	40	40	-
Derivatives	-	-	-
Other investments	-	-	-
TOTAL INVESTMENTS	119,926	118,290	1,635

Tables prepared on the basis of QRT S.02.

Valuation method

The methods used to determine the fair value of investments in the Solvency II balance sheet are similar to those introduced by IFRS 13. The valuation methods are classified into three levels, according to the general observability criteria of the parameters used in the valuation:

- level 1: financial instruments classified as Level 1 fair value are quoted in active markets. A market is considered active if quotes are readily and regularly available from an exchange, broker, dealer, pricing service or regulatory agency. In addition, these prices must represent actual transactions that occur regularly in the market under normal competitive conditions;
- level 2: the valuation of assets classified in level 2 is based on valuation techniques using observable parameters;
- level 3: the valuation of assets classified in level 3 is based on valuation techniques using unobservable parameters.

The methodologies and models for valuing financial instruments classified in level 2 and level 3 include all the factors that market participants use to calculate a price. The determination of the fair values of these instruments takes into account liquidity risk and counterparty risk.

Financial assets excluding real estate covered by IAS 39 are valued at market value by reference to IAS 39 of the IFRS standards.

Investment properties are valued at appraised value in accordance with IAS 40 in the Solvency II balance sheet.

In the IFRS consolidated financial statements, the Group's buildings are recognized at amortized cost, using the component-based asset recognition method described in IAS 16.

Under IFRS, held-to-maturity bonds are not recognized at their fair value but at amortized cost, which explains the difference in valuation with that presented in the Solvency II balance sheet.

7. Assets held for index-linked and unit-linked contracts

The financial risk relating to assets held for unit-linked and index-linked insurance contracts is borne by policyholders.

These assets are valued at market value in the prudential balance sheet, as well as in the IFRS balance sheet.

8. Loans and mortgages

In the IFRS consolidated financial statements, loans are valued at amortized cost.

This item is not revalued in the prudential balance sheet, as the value in the IFRS consolidated financial statements constitutes a satisfactory assessment of the Solvency II value.

It mainly consists of receivables related to repurchase agreements.

9. Amounts recoverable under reinsurance contracts

The amounts recoverable under reinsurance contracts correspond to the reinsurers' share of the technical reserves.

The valuation rules for ceded technical reserves are similar to those for gross provisions (see Section B. Valuation of technical reserves).

10. Other assets

The other asset items are not subject to any major restatement under Solvency II, as the value in the IFRS consolidated financial statements constitutes a satisfactory assessment of the Solvency II value.

The differences recorded correspond to presentation reclassifications.

B. VALUATION OF TECHNICAL RESERVES

The value of prudential technical reserves is equal to the sum of the best estimate and the risk margin.

Best Estimate

In the prudential balance sheet, technical reserves are valued according to the Best Estimate method.

The best estimate corresponds to the probability-weighted average of future cash flows taking into account the time value of money estimated on the basis of the relevant risk-free yield curve, *i.e.* the expected present value of future cash flows. The calculation of the best estimate is based on up-to-date and credible information and realistic assumptions and uses

appropriate, applicable and relevant actuarial and statistical methods. The cash flow projection used in the calculation of the best estimate takes into account all cash inflows and outflows necessary to meet the insurance and reinsurance obligations, during their entire term.

Risk margin

In addition to this Best Estimate of technical reserves, there is a risk margin, the amount of which corresponds to a risk premium that an insurance company would require to assume the obligations of the insurer.

1. Summary table by business

The gross technical reserves for reinsurance in GACM's Solvency II prudential balance sheet are broken down as follows:

<i>(in millions of euros)</i>	Best Estimate provisions	Risk margin	Total SII provisions
Non-life	2,525	305	2,830
Health NSLT	309	99	408
Health SLT	1,329	392	1,721
Life (excluding Health SLT and Unit-linked)	94,993	1,277	96,270
Unit-linked	17,725	173	17,898
TOTAL	116,882	2,246	119,128

GACM's Best Estimate provisions comprise the sum of Best Estimate provisions by entity, after elimination of intra-group reinsurance.

GACM's risk margin is the sum of the risk margins of the consolidated entities.

2. Calculation methods used for technical reserves

The main principles of the calculation methods used are detailed in the regular reports to the controller of the entities that make up GACM.

3. Main assumptions

The assumptions were defined in accordance with the French Insurance Code.

Volatility adjustment

The yield curve and the volatility adjustment (VA) used are those published by EIOPA in January 2022.

The adjustment for volatility is 3 bp. The sensitivity analysis of technical reserves, own funds, SCR and MCRs to this parameter is shown in the following table:

<i>(in millions of euros)</i>	With VA	Without VA	Difference (in amount)	Difference (in %)
SII technical reserves gross of reinsurance	119,128	119,252	124	0.1%
Available own funds	16,192	16,222	30	0.2%
Own funds eligible for the SCR	16,192	16,222	30	0.2%
Own funds eligible for the MCR	16,062	16,094	33	0.2%
SCR	7,591	7,633	42	0.6%
SCR coverage ratio	213%	213%	-1 pt	-0.4%
MCR	3,150	3,165	15	0.5%
MCR coverage ratio	510%	509%	-1 pt	-0.3%

The SCR coverage ratio fell from 213.3% to 212.5%, *i.e.* a decrease of 0.8 points compared to the SCR coverage ratio calculated with the volatility adjustment.

The MCR coverage ratio decreased from 509.9% to 508.5%, *i.e.* a decrease of 1.4 points compared to the MCR coverage ratio calculated with the volatility adjustment.

Order on surplus own funds in life insurance

For the December 31, 2021 calculations, 64% of the carrying amount of the profit-sharing provision is eligible in available own funds at solo level.

The inclusion of the PPE in the available own funds has a positive impact of 42 points on the SCR coverage ratio.

4. Uncertainty level related to technical reserves

Uncertainties related to GACM's technical reserves are those observed for the entities that make up the Group.

These are detailed in the regular reports to the controller of the entities that make up the GACM.

5. Differences between prudential balance sheet provisions and statutory technical reserves

<i>(in millions of euros)</i>	Social security provisions	Best Estimate provisions	Risk margin	Total SII reserves
Non-life	2,832	2,525	305	2,830
Health NSLT	501	309	99	408
Health SLT	2,175	1,329	392	1,721
Life (excluding Health SLT and Unit-linked)	100,665	94,993	1,277	96,270
Unit-linked	18,025	17,725	173	17,898
TOTAL	124,198	116,882	2,246	119,128

In the IFRS financial statements, IFRS 4 provides that life and non-life technical reserves retained under local consolidation standards are maintained in the IFRS consolidated financial statements, subject to their homogeneity.

In the Solvency II prudential balance sheet, technical reserves are valued using the best estimate method.

6. Simplifications used to calculate prudential balance sheet technical reserves

The simplifications used to calculate the technical reserves of the Group's prudential balance sheet are those observed for the entities that make up GACM.

They are detailed in the regular reports to the controller of the entities that make up the GACM.

C. MEASUREMENT OF OTHER LIABILITIES

<i>(in millions of euros)</i>	References	Solvency II	IFRS	Standards differences
Contingent liabilities		-	-	-
Provisions other than technical reserves	C.1	8	8	-
Retirement benefit obligations	C.2	51	51	-
Deposits from reinsurers	C.3	128	128	-
Deferred tax liabilities	C.4	471	186	285
Derivatives	C.5	109	109	-
Debts owed to credit institutions	C.6	8,797	8,797	-
Financial liabilities other than debts owed to credit institutions	C.7	44	44	-
Insurance & intermediaries payables	C.9	173	170	3
Reinsurance payables	C.9	5	5	-
Payables (trade, not insurance)	C.9	333	312	21
Subordinated liabilities	C.8	1,572	1,553	19
Any other liabilities, not elsewhere shown	C.9	36	36	-
TOTAL OTHER LIABILITIES		11,727	11,401	327

Tables prepared on the basis of QRT S.02.

1. Provisions other than technical reserves

In the IFRS balance sheet, this item corresponds to provisions for contingencies and expenses, which refers to liabilities for which the due date or amount is not precisely determined.

This item is not revalued in the prudential balance sheet, as the value in the IFRS consolidated financial statements constitutes a satisfactory assessment of the Solvency II value.

2. Retirement benefit obligations

In the IFRS balance sheet, retirement obligations are recognized in accordance with IAS 19 "Employee Benefits", in the same way as in the prudential balance sheet.

3. Deposits from reinsurers

These deposits correspond to the amounts paid by the reinsurer or deducted by the reinsurer in accordance with the reinsurance contract.

They are valued at nominal value in the IFRS balance sheet.

This item is not revalued in the prudential balance sheet, as the value in the IFRS consolidated financial statements constitutes a satisfactory assessment of the Solvency II value.

4. Deferred tax liabilities

In the presentation of the Solvency II balance sheet, the company has offset deferred tax assets and liabilities in accordance with the provisions of IAS 12 "Income Taxes".

Under the same standard, deferred tax liabilities are the amounts of income tax payable in future periods in respect of taxable temporary differences.

Deferred tax assets are the amounts of income tax recoverable in future periods in respect of:

- deductible temporary differences;
- the carry forward of unused tax losses;
- the carry forward of unused tax credits.

These temporary differences between the prudential value and the tax basis of assets and liabilities result in particular from fair value measurement.

As IAS 12 is applied in both the Solvency II balance sheet and the IFRS balance sheet, the accounting and valuation principles for deferred taxes are identical. The differences recorded on the balance of deferred taxes result from differences in the valuation of assets and liabilities, the basis for calculating deferred taxes.

GACM SA is the parent company of the tax group whose members are:

- ACM IARD SA;
- ACM VIE SA;
- ACM VIE SAM;
- MTRL;
- SÉRÉNIS ASSURANCES SA;
- ACM SERVICES SA;
- ACM COURTAGE SAS;
- FONCIÈRE MASSÉNA SA.

The tax consolidation agreements between GACM and its consolidated subsidiaries provide that each consolidated company is required to recognize corporate income tax as if it were not part of the tax consolidation group. Following amendments signed on November 25, 2019, the tax consolidation agreements stipulate that subsidiaries in deficit will receive from GACM SA an amount equal to the tax savings obtained by the latter by taking into account the subsidiaries' losses.

As of December 31, 2021, GACM's prudential balance sheet showed a net deferred tax recognized as a liability of €471 million.

The residual deferred tax asset of €7 million corresponds to the taxes not included for tax purposes of GACM ESPAÑA, Partners Assurances SA and ICM LIFE SA.

Concerning the recognition of deferred taxes, the rate used is the one in effect per independent tax entity:

- French companies: 25.83%;
- Belgian companies: 25%;
- Spanish companies: 25%;
- Luxembourg companies: 24.94%.

5. Derivatives

Derivative financial instruments are valued at their market value in the Solvency II balance sheet as well as in the IFRS balance sheet.

6. Amounts owed to credit institutions

Amounts owed to credit institutions are measured at amortized cost in the IFRS consolidated financial statements.

This item is not revalued in the prudential balance sheet, as the value in the IFRS consolidated financial statements constitutes a satisfactory assessment of the Solvency II value.

7. Financial liabilities other than amounts owed to credit institutions

Financial debts other than amounts owed to credit institutions are valued at amortized cost in the IFRS consolidated financial statements.

This item is not revalued in the prudential balance sheet, as the value in the IFRS consolidated financial statements constitutes a satisfactory assessment of the Solvency II value.

It mainly consists of debts related to repurchase agreements.

8. Subordinated debt

Subordinated debt is measured at fair value in the Solvency II balance sheet, whereas in GACM's IFRS balance sheet, it is measured at amortized cost.

The table below lists the subordinated debt issued by GACM's entities:

Company	Issuance date	Type	Maturity	Amount at issue (in €M)	Solvency II valuation (in €M)
ACM VIE SA	06/04/2014	Redeemable subordinated note	10 years	150	160
ACM VIE SA	12/04/2015	Fixed-term subordinated debt	10 years	100	104
ACM VIE SA	03/23/2016	Fixed-term subordinated debt	10 years	50	53
ACM VIE SA	12/18/2019	Fixed-term subordinated debt	10 years	500	502
GACM SA	10/21/2021	Redeemable subordinated note	20.5 years	750	754
TOTAL				1,550	1,572

All of these debts are eligible as Tier 2.

9. Other liabilities

The other liability items are not subject to any major restatement under Solvency II, as the value in the IFRS consolidated financial statements constitutes a satisfactory assessment of the Solvency II value.

D. ALTERNATIVE METHODS FOR VALUATION

In order to value financial instruments in the Solvency II balance sheet, GACM applies the fair value hierarchy introduced by IFRS 13.

Level 1, which corresponds to the fair value of financial instruments listed on an active market, represents the majority of financial assets in the Solvency II prudential balance sheet. Residual assets, classified as IFRS 13 fair value level 2 or 3 (mentioned in section A.6. Valuation of assets – Investments), are valued using alternative methods.

E. OTHER IMPORTANT INFORMATION

1. Assumptions about future management decisions

No assumptions about future management decisions were necessary to carry out the calculations.

2. Assumptions about policyholder behavior

No assumptions have been made regarding the behavior of policyholders.

5

CAPITAL MANAGEMENT



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A. OWN FUNDS

Under Solvency II, own funds correspond to the difference between the assets and liabilities of the balance sheet valued according to the Solvency II principles, plus subordinated borrowings and less dividends to be paid and own funds relating to unavailable restricted funds.

The Company's own funds are classified into three categories (tiers). This classification is made according to the nature of these own funds, assessed according to their availability, degree of subordination and duration.

The definitions of the three levels of tiering are as follows:

- level 1 (Tier 1) corresponds to the best quality and includes core own funds elements that are continuously and immediately callable, fully available and subordinated. It identifies the so-called restricted elements and the so-called un-restricted elements;
- level 2 (Tier 2) includes less liquid core own funds items;
- level 3 (Tier 3) includes core own funds that cannot be classified in the previous levels as well as ancillary own funds.

1. Own funds management policy

The own funds of GACM and its entities must comply with the tiering rules as defined in Article 82 of European Delegated Regulation 2015/35, namely:

- Tier 1 own funds must cover at least 50% of the SCR;
- Tier 1 restricted own funds must not exceed 20% of total Tier 1;

- the sum of Tier 2 and Tier 3 own funds cannot exceed 50% of the SCR;
- Tier 3 own funds must not exceed 15% of the SCR;
- Tier 1 own funds must cover at least 80% of the MCR;
- Tier 2 own funds must not exceed 20% of the MCR;
- Tier 3 own funds are not eligible to cover the MCR.

When a new own funds item appears (subordinated debt issue, ancillary own funds, etc.), several analyses are carried out:

- in-depth analysis of its characteristics to determine the category in which to classify it;
- verification that the own funds tiering rules are respected;
- verification of the compatibility with the capital management plan;
- update of the capital management policy if necessary.

Each time the Solvency II own funds are recalculated, their quality is reviewed and compliance with the tiering rules imposed by Solvency II is verified. If a tiering rule is not met, the portion of own funds exceeding the limit is restated from the own funds eligible to cover the MCR and/or SCR.

If there is a change in the own funds structure during the quarter, these calculations are validated by the head of the SII Calculations team.

In the event of an issue of a subordinated debt item, the analyses mentioned above are carried out by the modeling & risks department.

2. Structure and amounts of available own funds

The available SII own funds amounted to €16,192 million at the end of 2021, compared to €15,954 million at the end of 2020.

The table below details the own funds structure:

<i>(in millions of euros)</i>	2021	2020	Changes	%
Share capital	1,241	1,241	-	-
Share capital premiums	1,154	1,154	-	-
Mutual insurance company establishment funds	95	95	-	-
Reconciliation reserve	8,904	8,468	436	5.1%
Subordinated debt	1,572	848	724	85.4%
Unavailable subordinated debt	-819	-848	29	3.4%
Surplus own funds	5,333	5,493	-160	-2.9%
Unavailable surplus own funds	-1,330	-532	-797	-149.8%
Eligible non-controlling interests	66	59	7	12.0%
Equity investments deducted	-31	-33	2	5.4%
Net positive deferred tax assets	7	9	-2	-24.5%
Available SII own funds	16,192	15,954	238	1.5%

Share capital

The fully called-up share capital of GACM SA amounted to €1,241 million at the end of 2021, unchanged from the end of 2020.

Share capital premiums

Premiums related to the share capital of GACM SA amounted to €1,154 million at the end of 2021, unchanged compared to the end of 2020.

Mutual insurance company establishment funds

Establishment funds are linked to the mutual insurance companies ACM VIE SAM and MTRL, and amounted to €95 million (stable compared to 2020).

Reconciliation reserve

The reconciliation reserve amounted to €8,904 million at the end of 2021, down by €436 million compared to the end of 2020. The items comprising it are:

- **the net statutory reserves of the mutual insurance company establishment funds** composed of retained earnings and net profit (loss) for the financial year for €8,635 million at the end of 2021, compared to €9,292 million at the end of 2020;
- **the economic valuation of assets and liabilities.** This amounted to €861 million net of deferred taxes and excluding the reclassification of reserves for eligible surplus (€4,003 million) at the end of 2021, compared to -€642 million net of deferred taxes at the end of 2020.

Article 70 of Delegated Regulation 2015/35 requires the reconciliation reserve to be reduced by various items affecting the availability and transferability of own funds:

- **restatements of restricted funds:** in the corporate financial statements, there are several regulatory contracts for collective retirement such as L441, PERE and PERP. These contracts were considered immaterial within GACM. The future profit (loss) of contracts was €9 million in 2021. They are an integral part of Solvency II capital but they are not eligible for hedging of GACM's SCR and MCR;

- **other unavailable own funds:** following the set-up of the affiliation agreements, the mutual insurance companies' own funds are considered available for the group, except for 10% of the contribution to the Group SCR of ACM VIE SAM and of 30% of that of the MTRL, which are deducted from the Group's available own funds in the amount of €84 million in 2021;
- **SII non-controlling interests:** these must be deducted from the reconciliation reserve and stood at €100 million at the end of 2021. They were up by €12 million compared to 2020;
- **distribution of dividends:** the Management Board approved, subject to the resolutions to be submitted to the Annual General Meeting of GACM, a proposal for the payment of dividends in respect of the appropriation of net income for 2021, in cash, in the amount of €5 per share for a total of €400 million.

Dividends paid previously

Financial year	Dividend per share (in euros)
2021	for the 2020 financial year
	0
2020	exceptional dividend
	18.73
2019	for the 2019 financial year
	0
2019	for the 2018 financial year
	6.0
2019	exceptional dividend
	17.5

Subordinated debt

Subordinated debt amounted to €1,572 million at end-2021, compared to €848 million at the end of 2020.

The subordinated debt is ineligible in the own funds of GACM in the amount of €819 million. This amount corresponds to items "unavailable" to the Group that are capped from surplus excess own funds of each company. Excess is defined as the unavailable solo own funds that exceeds the contribution of the solo SCR to the Group SCR.

Surplus own funds

The decree on life insurance surplus funds was published in the Official Journal on December 28, 2019. It establishes new conditions under which the PPE may be included in the SII own funds.

For the calculations at December 31, 2021, 64% of the carrying amount of the provision for profit sharing is eligible in available own funds.

A portion of this amount is ineligible in the GACM's own funds and stood at €1,330 million in 2021. This amount corresponds to items "unavailable" to the Group that are capped from the surplus own funds of each company. Excess is defined as the unavailable solo own funds that exceeds the contribution of the solo SCR to the Group SCR.

Eligible surplus own funds was therefore €4,003 million in 2021.

Eligible non-controlling interests

The share of non-controlling interests in the equity which exceeds the contribution of the solo SCR to the group SCR is considered as ineligible. In 2021, this share amounted to €35 million.

Eligible non-controlling interests were therefore €66 million in 2021.

Capital of non-consolidated subsidiaries

GACM SA has a non-EU equity investment in an insurance company in a third country that is not consolidated: ASTREE SA (Tunisia).

The market value of the ASTREE SA equity investment is restated for available equity for €31 million.

Net positive deferred tax assets

At December 31, 2021, the amount of deferred tax assets was €7 million, compared to €9 million in 2020.

A recoverability test was carried out and showed that the deferred tax asset was fully recoverable. It is therefore maintained on the assets side of the balance sheet and presented in Tier 3 in Solvency II capital.

3. Reconciliation of IFRS own funds with SII own funds

The table below shows the reconciliation of IFRS own funds with the economic value of assets and liabilities under Solvency II principles.

Statement of changes in equity from IFRS to Solvency II

<i>(in millions of euros)</i>	2021	2020	Changes 2021/2020	%
Share capital	1,241	1,241	-	-
Share capital premiums	1,154	1,154	-	-
Other reserves, retained earnings and profit (loss) for the year	8,730	9,387	-656	-7.0%
Total IFRS shareholders' equity	11,126	11,782	-656	-5.6%
Revaluation of investments	1,748	2,032	-284	-14.0%
Revaluation of technical reserves	-318	-2,644	2,327	88.0%
Reclassification of surplus own funds	5,333	5,493	-160	-2.9%
Other adjustments of securities	-256	-262	6	2.4%
Recognition of deferred taxes	-307	242	-549	-226.8%
SII capital	17,327	16,642	684	4.1%
Expected dividends and distribution	-400	-	-400	-100.0%
Subordinated debt	1,572	848	724	85.4%
Unavailable subordinated debt	-819	-848	29	3.4%
Adjustments of ring-fenced funds	-9	-	-9	-
Ineligible non-controlling interests	-35	-29	-5	-18.1%
Equity investments deducted (Article 229)	-31	-33	2	5.4%
Other unavailable own funds	-84	-94	10	10.7%
Unavailable surplus own funds	-1,330	-532	-797	-149.8%
Available SII own funds	16,192	15,954	238	1.5%

4. Structure, quality and eligibility of own funds

Available SII own funds

GACM's available SII own funds at December 31, 2021 amounted to €16,192 million.

Almost all of GACM's own funds are classified as unrestricted Tier 1 own funds. It should be noted that in October 2021, for the first time GACM SA issued a subordinated loan for a nominal value of €750 million, which was classified as Tier 2.

<i>(in millions of euros)</i>	Total	Tier 1 – unrestricted	Tier 1 – restricted	Tier 2	Tier 3
Capital in ordinary shares and establishment funds	2,490	2,490			
Reconciliation reserve	8,904	8,904			
Subordinated loans	754			754	
Eligible surplus own funds	4,003	4,003			
Eligible non-controlling interests	66	66			
Equity investments deducted	-31	-31			
Net positive deferred tax assets	7				7
Available SII own funds	16,192	15,432	0	754	7

SII own funds eligible for the SCR

At December 31, 2021, the own funds eligible to cover the SCR amounted to €16,192 million.

There is no gap between the own funds eligible to cover the SCR and the available own funds. Indeed, the rules of limitation by Tier for the SCR have no impact on the available SII own funds.

<i>(in millions of euros)</i>	Total	Tier 1 – unrestricted	Tier 1 – restricted	Tier 2	Tier 3
Capital in ordinary shares and establishment funds	2,490	2,490			
Reconciliation reserve	8,904	8,904			
Subordinated loans	754			754	
Eligible surplus own funds	4,003	4,003			
Eligible non-controlling interests	66	66			
Equity investments deducted	-31	-31			
Net positive deferred tax assets	7				7
SCR eligible SII own funds	16,192	15,432	0	754	7

MCR eligible SII own funds

At December 31, 2021, the own funds eligible to cover the MCR amounted to €16,062 million.

The difference between the own funds eligible to cover the MCR and the own funds eligible to cover the SCR is explained by the Tier limitation rules for Solvency II own funds eligible to cover the MCR.

<i>(in millions of euros)</i>	Total	Tier 1 – unrestricted	Tier 1 – restricted	Tier 2	Tier 3
Capital in ordinary shares and establishment funds	2,490	2,490			
Reconciliation reserve	8,904	8,904			
Subordinated loans	630			630	
Eligible surplus own funds	4,003	4,003			
Eligible non-controlling interests	66	66			
Equity investments deducted	-31	-31			
Net positive deferred tax assets	0				0
MCR eligible SII own funds	16,062	15,432	0	630	0

B. SOLVENCY CAPITAL REQUIREMENT AND MINIMUM CAPITAL REQUIREMENT

As a reminder, the solvency capital requirement (SCR) corresponds to the amount of own funds required to limit the probability of the Company's bankruptcy to 0.5% within one year.

The minimum capital requirement (MCR) corresponds to the amount of own funds to be held permanently and below which the company could not continue to operate.

1. Solvency ratios

The following tables show the ratios of SCR and MCR coverage by eligible SII own funds:

(in millions of euros)	2021
SII own funds eligible for SCR coverage	16,192
SCR	7,591
SCR coverage ratio	213%

(in millions of euros)	2021
SII own funds eligible for MCR coverage	16,062
MCR	3,150
MCR coverage ratio	510%

The MCR amounted to €3,150 million, or 41% of the SCR.

2. Methodological points

a. Method used

GACM calculates its capital requirement (SCR) using the Solvency II standard formula.

b. Equity transitional measures

GACM did not use the transitional measure for equities in the calculation of the equity SCR. The shock applied is therefore -39% + dampener for Tier 1 equities and -49% + dampener for Tier 2 equities.

The dampener is a symmetrical adjustment mechanism: it makes it possible to mitigate the equity shock in the event of a decline in the equity market.

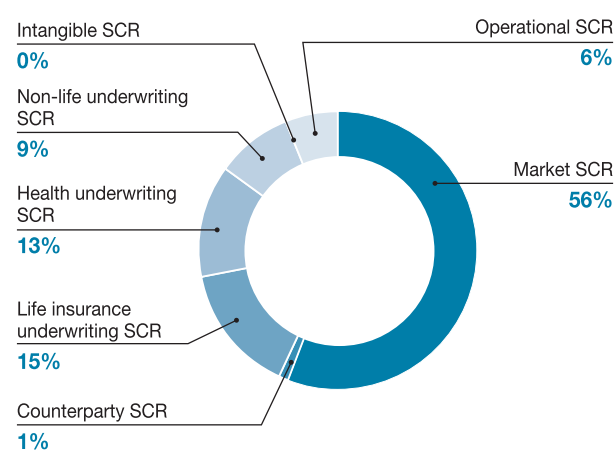
c. Tax adjustment

GACM has chosen to adopt a prudent method for taking into account the tax adjustment in the calculation of the SCR. This adjustment corresponds to the corporate tax rate applied to the sum of the net BSCR and the operational SCR. It is limited to the net deferred tax liability of the initial balance sheet.

3. Results

The SCR at December 31, 2021 amounted to €7,591 million:

Detail of the SCR (in millions of euros)	
Market SCR	5,915
Counterparty SCR	142
Life insurance underwriting SCR	1,542
Health underwriting SCR	1,365
Non-life underwriting SCR	959
Intangible SCR	0
BSCR	7,308
Operational SCR	591
Tax adjustment	-435
Diversified SCR	7,464
SCRot	127
FINAL SCR	7,591



GACM's diversified SCR consists mainly of the market SCR and, to a lesser extent, the underwriting SCR.

C. USE OF THE DURATION-BASED EQUITY RISK SUB-MODULE IN THE CALCULATION OF THE SOLVENCY CAPITAL REQUIREMENT

The Group is not affected by the use of this sub-module.

D. DIFFERENCES BETWEEN THE STANDARD FORMULA AND ANY INTERNAL MODELS USED

This part is not applicable because the Group uses the standard formula.

E. NON-COMPLIANCE WITH THE MINIMUM CAPITAL REQUIREMENT AND NON-COMPLIANCE WITH THE SOLVENCY CAPITAL REQUIREMENT

Not applicable.

6

APPENDICES



Public Statements	Titles
D_S020102	Disclosure of balance sheet information
D_S050102	Disclosure of information on premiums, claims and warranty expenses
D_S220122	Disclosure of information on the impact of long-term guarantees and transitional measures
D_S230122	Disclosure of capital information
D_S250122	Disclosure of information on the Solvency Capital Requirement calculated using the standard formula
D_S320122	Disclosure of information on Group companies

S.02.01.02
Balance sheet

		Solvency II value
		C0010
Assets		
Intangible assets	R0030	
Deferred tax assets	R0040	6 787
Pension benefit surplus	R0050	11
Property, plant & equipment held for own use	R0060	269 269
Investments (other than assets held for index-linked and unit-linked contracts)	R0070	119 925 655
Property (other than for own use)	R0080	3 696 328
Holdings in related undertakings, including participations	R0090	2 829 077
Equities	R0100	14 798 534
Equities - listed	R0110	13 822 888
Equities - unlisted	R0120	975 646
Bonds	R0130	82 579 201
Government Bonds	R0140	32 695 041
Corporate Bonds	R0150	46 247 445
Structured notes	R0160	3 636 715
Collateralised securities	R0170	0
Collective Investments Undertakings	R0180	15 982 723
Derivatives	R0190	14
Deposits other than cash equivalents	R0200	39 779
Other investments	R0210	0
Assets held for index-linked and unit-linked contracts	R0220	18 097 280
Loans and mortgages	R0230	8 472 690
Loans on policies	R0240	43 114
Loans and mortgages to individuals	R0250	0
Other loans and mortgages	R0260	8 429 576
Reinsurance recoverables from:	R0270	276 230
Non-life and health similar to non-life	R0280	78 787
Non-life excluding health	R0290	77 033
Health similar to non-life	R0300	1 754
Life and health similar to life, excluding health and index-linked and unit-linked	R0310	197 443
Health similar to life	R0320	130 613
Life excluding health and index-linked and unit-linked	R0330	66 831
Life index-linked and unit-linked	R0340	0
Deposits to cedants	R0350	229
Insurance and intermediaries receivables	R0360	315 376
Reinsurance receivables	R0370	13 998
Receivables (trade, not insurance)	R0380	195 313
Own shares (held directly)	R0390	0
Amounts due in respect of own fund items or initial fund called up but not yet paid in	R0400	0
Cash and cash equivalents	R0410	561 872
Any other assets, not elsewhere shown	R0420	47 257
Total assets	R0500	148 181 967
Liabilities		
Technical provisions - non-life	R0510	3 238 406
Technical provisions - non-life (excluding health)	R0520	2 830 466
TP calculated as a whole	R0530	
Best Estimate	R0540	2 525 123
Risk margin	R0550	305 343
Technical provisions - health (similar to non-life)	R0560	407 939
TP calculated as a whole	R0570	
Best Estimate	R0580	309 257
Risk margin	R0590	98 682
Technical provisions - life (excluding index-linked and unit-linked)	R0600	97 991 524
Technical provisions - health (similar to life)	R0610	1 721 256
TP calculated as a whole	R0620	
Best Estimate	R0630	1 329 394
Risk margin	R0640	391 862
Technical provisions - life (excluding health and index-linked and unit-linked)	R0650	96 270 267
TP calculated as a whole	R0660	
Best Estimate	R0670	94 993 101
Risk margin	R0680	1 277 166
Technical provisions - index-linked and unit-linked	R0690	17 898 135
TP calculated as a whole	R0700	
Best Estimate	R0710	17 724 948
Risk margin	R0720	173 186
Contingent liabilities	R0740	0
Provisions other than technical provisions	R0750	7 741
Pension benefit obligations	R0760	51 075
Deposits from reinsurers	R0770	128 480
Deferred tax liabilities	R0780	470 831
Derivatives	R0790	109 226
Debts owed to credit institutions	R0800	8 797 324
Financial liabilities other than debts owed to credit institutions	R0810	43 682
Insurance & intermediaries payables	R0820	172 593
Reinsurance payables	R0830	4 751
Payables (trade, not insurance)	R0840	333 130
Subordinated liabilities	R0850	1 572 422
Subordinated liabilities not in BOF	R0860	
Subordinated liabilities in BOF	R0870	1 572 422
Any other liabilities, not elsewhere shown	R0880	36 124
Total liabilities	R0900	130 855 443
Excess of assets over liabilities	R1000	17 326 524

S.05.01.02 - 01
Premiums, claims and expenses by line of business

[illegible]

S.05.01.02 - 02
Premiums, claims and expenses by line of business

Legal name: GROUPE DES ASSURANCES DU CREDIT MUTUEL, Closing date: 2021-12-31
 Display currency: k EUR

S.22.01.22

Impact of long term guarantees and transitional measures

		Amount with Long Term Guarantee measures and transitionals	Impact of transitional on technical provisions	Impact of transitional on interest rate	Impact of volatility adjustment set to zero	Impact of matching adjustment set to zero
		C0010	C0030	C0050	C0070	C0090
Technical provisions	R0010	119 128 064	0	0	123 552	0
Basic own funds	R0020	16 192 274	0	0	29 568	0
Eligible own funds to meet Solvency Capital Requirement	R0050	16 192 274	0	0	29 568	0
Solvency Capital Requirement	R0090	7 591 239	0	0	42 012	0

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S.23.01.22 - 01
Own funds

		Total	Tier 1 - unrestricted	Tier 1 - restricted	Tier 2	Tier 3
		C0010	C0020	C0030	C0040	C0050
Basic own funds before deduction for participations in other financial sector						
Ordinary share capital (gross of own shares)	R0010	1 241 035	1 241 035			
Non-available called but not paid in ordinary share capital at group level	R0020					
Share premium account related to ordinary share capital	R0030	1 154 349	1 154 349			
Initial funds, members' contributions or the equivalent basic own - fund item for mutual and mutual-type undertakings	R0040	94 792	94 792			
Subordinated mutual member accounts	R0050					
Non-available subordinated mutual member accounts at group level	R0060					
Surplus funds	R0070	5 333 161	5 333 161			
Non-available surplus funds at group level	R0080	1 329 840	1 329 840			
Preference shares	R0090					
Non-available preference shares at group level	R0100					
Share premium account related to preference shares	R0110					
Non-available share premium account related to preference shares at group level	R0120					
Reconciliation reserve	R0130	8 903 634	8 903 634			
Subordinated liabilities	R0140	1 572 422			1 572 422	
Non-available subordinated liabilities at group level	R0150	818 815			818 815	
An amount equal to the value of net deferred tax assets	R0160	6 787				6 787
The amount equal to the value of net deferred tax assets not available at the group level	R0170					
Other items approved by supervisory authority as basic own funds not specified above	R0180					
Non available own funds related to other own funds items approved by supervisory authority	R0190					
Minority interests (if not reported as part of a specific own fund item)	R0200	100 309	100 309			
Non-available minority interests at group level	R0210	34 737	34 737			
Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds						
Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds	R0220					
Deductions						
Deductions for participations in other financial undertakings, including non-regulated undertakings carrying out financial activities	R0230					
whereof deducted according to art 228 of the Directive 2009/138/EC	R0240					
Deductions for participations where there is non-availability of information (Article 229)	R0250	30 823	30 823			
Deduction for participations included by using D&A when a combination of methods is used	R0260					
Total of non-available own fund items	R0270	2 183 392	1 364 577		818 815	
Total deductions	R0280	2 214 215	1 395 400		818 815	
Total basic own funds after deductions	R0290	16 192 274	15 431 881		753 606	6 787
Ancillary own funds						
Unpaid and uncalled ordinary share capital callable on demand	R0300					
Unpaid and uncalled initial funds, members' contributions or the equivalent basic own fund item for mutual and mutual - type undertakings, callable on demand	R0310					
Unpaid and uncalled preference shares callable on demand	R0320					
A legally binding commitment to subscribe and pay for subordinated liabilities on demand	R0330					
Letters of credit and guarantees under Article 96(2) of the Directive 2009/138/EC	R0340					
Letters of credit and guarantees other than under Article 96(2) of the Directive 2009/138/EC	R0350					
Supplementary members calls under first subparagraph of Article 96(3) of the Directive 2009/138/EC	R0360					
Supplementary members calls - other than under first subparagraph of Article 96(3) of the Directive 2009/138/EC	R0370					
Non available ancillary own funds at group level	R0380					
Other ancillary own funds	R0390					
Total ancillary own funds	R0400					
Own funds of other financial sectors						
Credit institutions, investment firms, financial institutions, alternative investment fund managers, UCITS management companies – total	R0410					
Institutions for occupational retirement provision	R0420					
Non regulated entities carrying out financial activities	R0430					
Total own funds of other financial sectors	R0440					
Own funds when using the D&A, exclusively or in combination of method 1						
Own funds aggregated when using the D&A and combination of method	R0450					
Own funds aggregated when using the D&A and a combination of method net of IGT	R0460					
Total available own funds to meet the consolidated group SCR (excluding own funds from other financial sector and from the undertakings included via D&A)	R0520	16 192 274	15 431 881		753 606	6 787
Total available own funds to meet the minimum consolidated group SCR	R0530	16 185 487	15 431 881		753 606	
Total eligible own funds to meet the consolidated group SCR (excluding own funds from other financial sector and from the undertakings included via D&A)	R0560	16 192 274	15 431 881	0	753 606	6 787
Total eligible own funds to meet the minimum consolidated group SCR	R0570	16 061 894	15 431 881	0	630 013	
Minimum consolidated Group SCR	R0610	3 150 064				
Ratio of Eligible own funds to Minimum Consolidated Group SCR	R0650	5,0989				
Total eligible own funds to meet the group SCR (including own funds from other financial sector and from the undertakings included via D&A)	R0660	16 192 274	15 431 881	0	753 606	6 787
Group SCR	R0680	7 591 239				
Ratio of Eligible own funds to group SCR including other financial sectors and the undertakings included via D&A	R0690	2,13				

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S.23.01.22 - 02

Own funds

		C0060
Reconciliation reserve		
Excess of assets over liabilities	R0700	17 326 524
Own shares (included as assets on the balance sheet)	R0710	
Forseeable dividends, distributions and charges	R0720	400 334
Other basic own fund items	R0730	7 930 433
Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds	R0740	8 599
Other non available own funds	R0750	83 524
Reconciliation reserve before deduction for participations in other financial sector	R0760	8 903 634
Expected profits		
Expected profits included in future premiums (EPIFP) - Life business	R0770	893 242
Expected profits included in future premiums (EPIFP) - Non- life business	R0780	120 965
Total EPIFP	R0790	1 014 206

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S.25.01.22

Solvency Capital Requirement (for groups on Standard Formula)

		Gross solvency capital requirement	Simplifications	USP
		C0110	C0120	C0090
Market risk	R0010	16 080 625		
Counterparty default risk	R0020	141 577		
Life underwriting risk	R0030	2 191 993		0
Health underwriting risk	R0040	1 365 129		0
Non-life underwriting risk	R0050	958 788		0
Diversification	R0060	-3 258 821		
Intangible asset risk	R0070			
Basic Solvency Capital Requirement	R0100	17 479 290		

Calculation of Solvency Capital Requirement		C0100
Operational risk	R0130	591 277
Loss-absorbing capacity of technical provisions	R0140	-10 171 211
Loss-absorbing capacity of deferred taxes	R0150	-434 921
Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC	R0160	
Solvency capital requirement excluding capital add-on	R0200	7 464 436
Capital add-on already set	R0210	
Solvency capital requirement	R0220	7 591 239
Other information on SCR		
Capital requirement for duration-based equity risk sub-module	R0400	
Total amount of Notional Solvency Capital Requirements for remaining part	R0410	
Total amount of Notional Solvency Capital Requirements for ring fenced funds	R0420	
Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios	R0430	
Diversification effects due to RFF nSCR aggregation for article 304	R0440	
Minimum consolidated group solvency capital requirement	R0470	3 150 064
Information on other entities		
Capital requirement for other financial sectors (Non-insurance capital requirements)	R0500	
Capital requirement for other financial sectors (Non-insurance capital requirements) - Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies	R0510	
Capital requirement for other financial sectors (Non-insurance capital requirements) - Institutions for occupational retirement provisions	R0520	
Capital requirement for other financial sectors (Non-insurance capital requirements) - Capital requirement for non-regulated entities carrying out financial activities	R0530	
Capital requirement for non-controlled participation requirements	R0540	126 803
Capital requirement for residual undertakings	R0550	
Overall SCR		
SCR for undertakings included via D and A	R0560	
Solvency capital requirement	R0570	7 591 239

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Display currency: k EUR

S.32.01

Undertakings in the scope of the group

Identify the ISO 3166 code of the country in which the registered head office of each undertaking within the group is located.

- 1 - Life insurance undertaking
- 2 - Non life insurance undertaking
- 3 - Reinsurance undertaking
- 4 - Composite undertaking
- 5 - Insurance holding company as defined in Article 212(1) (f) of Directive 2009/138/EC
- 6 - Mixed-activity insurance holding company as defined in Article 212(1) (g) of Directive 2009/138/EC
- 7 - Mixed financial holding company as defined in Article 212 (1)(h) of Directive 2009/138/EC
- 8 - Credit institution, investment firm and financial institution
- 9 - Institution for occupational retirement provision
- 10 - Ancillary services undertaking as defined in Article 1 (53) of Delegated Regulation (EU) 2015/35
- 11 - Non-regulated undertaking carrying out financial activities as defined in Article 1 (52) of Delegated Regulation (EU) 2015/35
- 12 - Special purpose vehicle authorised in accordance with Article 211 of Directive 2009/138/EC
- 13 - Special purpose vehicle other than special purpose vehicle authorised in accordance with Art. 211 of Directive 2009/138/EC
- 14 - UCITS management companies as defined in Article 1 (54) of Delegated Regulation (EU) 2015/35
- 15 - Alternative investment funds managers as defined in Article 1 (55) of Delegated Regulation (EU) 2015/35
- 99 - Other

- 1 - Mutual
- 2 - Non-mutual

- 1 - Dominant
- 2 - Significant

- 1 - Included in the scope
- 2 - Not included in the scope (art. 214 a)
- 3 - Not included in the scope (art. 214 b)
- 4 - Not included in the scope (art. 214 c)

- 1 - Method 1: Full consolidation
- 2 - Method 1: Proportional consolidation
- 3 - Method 1: Adjusted equity method
- 4 - Method 1: Sectoral rules
- 5 - Method 2: Solvency II
- 6 - Method 2: Other sectoral Rules
- 7 - Method 2: Local rules
- 8 - Deduction of the participation in relation to article 229 of Directive 2009/138/EC
- 9 - No inclusion in the scope of group supervision as defined in Art. 214 Directive 2009/138/EC
- 10 - Other method

Identification code of the undertaking	Country	Legal name of the undertaking	Type of undertaking	Legal form	Category (mutual/non mutual)	Supervisory Authority	Criteria of influence						Inclusion in the scope of group		Group solvency calculation	
							% capital share	% used for the establishment of consolidated accounts	% voting rights	Other criteria	Level of influence	Proportional share used for group solvency calculation	YES/NO	Date of decision if art. 214 is applied	Method used and under method 1, treatment of the undertaking	
C0020	C0010	C0040	C0050	C0060	C0070	C0080	C0180	C0190	C0200	C0210	C0220	C0230	C0240	C0250	C0260	
LEI/969500FJJPJUSLH8W79	FR	SCI ACM SAINT AUGUSTIN	10	Société civile immobilière	2		99,83%	100,00%	99,83%		1	100,00%	1			1
LEI/529900AL0457UE6GER82	BE	NORTH EUROPE LIFE BELGIUM	4	Société anonyme	2	Banque nationale de Belgique	100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/959800RMRTU9V6QZXU90	ES	GACM ESPAÑA S.A.	5	Société anonyme	2		100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/969500H50Z78KWH0A17	FR	FONCIERE MASSENA	10	Société anonyme	2		99,74%	100,00%	99,74%		1	100,00%	1			1
LEI/969500ELJ9LOE1KHG05	FR	ASSURANCES DU CREDIT MUTUEL VIE	4	Société anonyme	2	Autorité de contrôle prudentiel et de résolution	100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/959800D7YUXMMGTAM949	ES	ATLANTIS VIDA COMPANIA DE SEGUROS Y REASEGUROS S.A	1	Société anonyme	2	Dirección general de seguros y fondos de pensiones	89,80%	100,00%	89,80%		1	88,06%	1			1
LEI/969500KGP4B6AQ2C3H11	FR	SERENIS ASSURANCES	2	Société anonyme	2	Autorité de contrôle prudentiel et de résolution	99,77%	100,00%	99,77%		1	99,77%	1			1
LEI/969500A7PVJ8JMFH22C061	FR	MTRL UNE MUTUELLE POUR TOUS	4	Mutuelle régie par le code de mutualité	1	Autorité de contrôle prudentiel et de résolution	100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/9695009CGKLXVEKWF10	FR	GROUPE DES ASSURANCES DU CREDIT MUTUEL	5	Société anonyme	2		0,00%	0,00%	0,00%			0,00%	1			1
LEI/9695008C6TAD63OTRV68	FR	ASSURANCES DU CREDIT MUTUEL -IARD	2	Société anonyme	2	Autorité de contrôle prudentiel et de résolution	96,53%	100,00%	96,53%		1	96,53%	1			1
LEI/969500975XRZBURGKA86	FR	ASSURANCES DU CREDIT MUTUEL SAM	1	Société d'assurance mutuelle	1	Autorité de contrôle prudentiel et de résolution	100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/549300JWXGG82YCEWW94	BE	PARTNERS ASSURANCES	2	Société anonyme	2	Banque nationale de Belgique	100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/222100NG1O4NNDENOS14	LU	INTERNATIONAL CREDIT MUTUEL LIFE	1	Société anonyme	2	Commissariat aux assurances	100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/959800G2ZSKJ2KRUF866	ES	AGRUPACIO AMCI D'ASSEGURANCES I REASSEGURANCES S.A.	4	Société anonyme	2	Dirección general de seguros y fondos de pensiones	95,22%	100,00%	95,22%		1	95,22%	1			1
LEI/969500TTNS4ZTZWJH89	FR	GIE ACM	10	Groupement d'intérêt économique	2		100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/959800A9504R4XBQA746	ES	AMDIF S.L.	10	Société à responsabilité limitée	2		95,22%	100,00%	95,22%		1	100,00%	1			1
LEI/959800C89AQEOY8HX061	ES	GACM SEGUROS GENERALES COMPANIA DE SEGUROS Y REASEGUROS, S.A.	2	Société anonyme	2	Dirección general de seguros y fondos de pensiones	100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/9695003QLU0K1WJ8Z890	FR	SCI ACM TOMBE ISSOIRE	10	Société civile immobilière	2		100,00%	100,00%	100,00%		1	100,00%	1			1
LEI/969500PPNEQLCE71175	FR	SCI ACM PROVENCE LA FAYETTE	10	Société civile immobilière	2		99,83%	100,00%	99,83%		1	100,00%	1			1
LEI/969500MF9HVMPU856S64	FR	SCI ACM 14 RUE DE LONDRES	10	Société civile immobilière	2		99,83%	100,00%	99,83%		1	100,00%	1			1
LEI/969500AHUYR8NDH1EN40	FR	SOCIETE CIVILE IMMOBILIERE ACM	10	Société civile immobilière	2		99,63%	100,00%	99,63%		1	100,00%	1			1
LEI/959800CN254K0J78LC61	ES	FARGOPENSIONES ENTIDAD GESTORA DE FONDOS DE PENSIONES, S.A.	10	Société anonyme	2		95,22%	100,00%	95,22%		1	100,00%	1			1
LEI/9695006QUUSTLAWA151	FR	SCI ACM COTENTIN	10	Société civile immobilière	2		100,00%	100,00%	100,00%		1	100,00%	1			1
SC432710135	FR	ASSURANCES CREDIT MUTUEL SERVICES ACM-SERVICES	10	Société anonyme	2		100,00%	100,00%	100,00%		1	100,00%	1			1
SC353933492	FR	ACM COURTAGE	10	Société par actions simplifiée	2		100,00%	100,00%	100,00%		1	100,00%	1			1
SC1B62081716	ES	ASISTENCIA AVANÇADA BCN, S.L.	10	Société à responsabilité limitée	2		95,22%	100,00%	95,22%		1	100,00%	1			1
SCB78677218	ES	ATLANTIS ASESORES, S.L.	10	Société à responsabilité limitée	2		80,00%	100,00%	80,00%		1	80,00%	1			1
SCA79222857	ES	ATLANTIS CORREDURIA DE SEGUROS Y CONSULTORIA ACTUARIAL, S.A.	10	Société anonyme	2		60,00%	100,00%	60,00%		1	60,00%	1			1
SCB63090351	ES	ATLANTIS ASESORAMIENTO EN SEGUROS Y PREVISIÓN, S.L.	10	Société à responsabilité limitée	2		80,00%	100,00%	80,00%		1	80,00%	1			1
SCB120481997	TN	ASTREE ASSURANCES	4	Société anonyme	2	Comité général des assurances	30,00%	0,00%	30,00%		2	0,00%	1			8
SC/G63012660	ES	AGRUPACIO SERVEIS ADMINISTRATIUS A.I.E.	10	Groupement d'intérêt économique	2		95,22%	100,00%	95,22%		1	100,00%	1			1

